

Annual

TOWN REPORT

1956



LOCAL HISTORY
Ref. 352
Saugus
v. 69

TOWN REPORT PAGE ONE

The Saugus Advertiser, March 7, 1957

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Saugus Town Officials

Board of Selectmen
John J. Bucchiere, Chairman
Myron Donoghue
Vernon W. Evans
Samuel Ludwig
David R. Nagle

School Committee
Paul A. Haley, Chairman
Alice G. Blood
James W. Currier
George A. McCarrier
John L. Silver

Town Accountant
Carl E. Chapman

Board of Assessors
David J. Lucey, Chairman
Charles Cooper
Alexander S. Addison

Town Clerk
Ruth E. Stevens

Town Collector
Ruth E. Stevens

Town Counsel
C. Carroll Cunningham

Town Treasurer
Phyllis E. Dodge

Superintendent of Public Works
Ernest Pesce

Superintendent of Buildings
Walker J. Daniels

Board of Public Welfare
George Anderson
Walter T. Brander
Ernest M. Hatch

Board of Health
Edwin Faulkner
Peter L. Grady
Harry Wentworth

Cemetery Commission
Fred W. Butler
Barbara J. Morse
Vincent G. Perzelotto

Playground Commission
Kenneth Nies, Chairman
Fred Callahan
Arthur R. Metzger
Westby Rogers
John Seare

Police Chief
Roland E. Mansfield

Fire Chief
Joseph L. Maguire

Sealer of Weights and Measures
Wesley W. Gage

Director Civilian Defense
L. Earle Dumas

Planning Board
Lewis O. Gray, Chairman
William Calhoun
Henry Seaver
Andrew P. Sorenson
Harvey P. Wasserboehr

Board of Appeal
Peter Rossetti, Chairman
Walter F. Hogan
William E. Laverne

Associate Members:
Richard J. Spencer
Daniel H. Silver
Irving E. Campbell

Library Trustees
Ernest L. Shapiro, Chairman
Harold J. Adlington
Kaler A. Perkins
Lillian D. George
Catherine Reynolds
Katherine Silver

Registrars of Voters
Francis Hill
John B. Leahy
Thomas A. Kelley

Finance Committee
Beverly Gilbert, Chairman
Muriel E. Furbush
Francis Farrankopf
Edward Gibbs, Jr.
Norman Hanson
Dexter C. Rich
William Spencer
Ransom G. Smith
Alfred H. Woodward

Town Meeting Members:

Precinct 1
C. Carroll Cunningham, Jr.
Albert C. Day
Ralph E. Gibbs
Gordon H. Jameson
Welcome W. McCullough

Precinct 2
Robert J. Chiabrando
Arthur Dearing
M. Esther Mansfield
George N. McKay
William A. Nagle

Precinct 3
Nels A. Bloom
Henry J. Iwanowicz
William A. R. MacLaren
Marion E. Needham



DANIEL E. McLEAN
... Town Manager



SAMUEL W. LUDWIG
... Selectman



VERNON W. EVANS
... Selectman

Frank J. Rogers
Precinct 4
Milton W. Chambers
Robert L. Davis
Walter E. Neal
Dexter C. Rich
Alfred H. Woodward

Precinct 5
Donald J. Flynn
Charles P. Gibson
Arthur E. Johnson
Helen E. Rippon
Edwin P. Swett

Precinct 6
Charles D. Cooper
Dorothy E. Mandeville
Ralph W. Pearson
William H. Robinson
Fred E. Surabian

Precinct 7
Alexander S. Addison
Walter F. Hogan
Harriett A. McAdoo
(Continued on Page Fifteen)

PREFACE

Citizens of Saugus:

The annual Town Report of your various Town Departments is being printed in the Saugus Advertiser this year with the sincere hope that in doing so the reports of the various Town Departments will reach into every home in the Town of Saugus.

It is only fitting and proper that this should be done because in this day and age, when the conduct of your various governmental officials has such a direct bearing on your daily lives and the manner in which you rear your children, the better informed the people are of their governmental activities the better for all concerned.

I sincerely hope the publication of your annual Town Report in your local newspaper will meet with your approval and I earnestly solicit any comments you may care to make on the subject.

In other pages of this publication will be found your Town Manager's Report so that in the opening paragraphs of this message there isn't

really much that I can say. However, I do want to say that since coming to Saugus I deeply appreciate the wholehearted cooperation which all the Town officials and employees have given me. I am sure that this type of cooperation, if continued in the years to come, will give Saugus a type of government of which it can be justly proud. I am hoping that the year 1957 will be one in which the tax burden, now resting so heavily on our small homeowners, will be alleviated and I am hoping at the same time that we can continue our road program and give our motoring public the type of roads that they deserve.

I am especially grateful to the members of the Board of Selectmen for the aid, assistance and cooperation they have given me since coming here last June.

With every good wish to all the people of Saugus for the year 1957. I remain

Very truly yours,
DANIEL E. McLEAN
Town Manager

Organization Of Saugus Town Government

VOTERS ELECT

Board of Selectmen

School Committee

ELECTS

Board of Appeals
Library Trustees
Election Officers
Registrars of Voters

Town Manager

APPOINTS

Town Accountant
Assessors
Town Clerk
Town Collector
Town Counsel
Town Treasurer
Superintendent of Public Works
Superintendent of Public Buildings
Board of Public Welfare
Board of Health
Board of Playground Commissioners
Planning Board
Cemetery Commissioners
Chief of Police Department
Chief of Fire Department
Director of Civilian Defense
Sealer of Weights and Measures
Veterans' Benefits



Selectman
JOHN J. BUCCHIERE



DAVID R. NAGLE
... Selectman



MYRON D. DONOGHUE
... Selectman

Manager's Report

Having assumed the position of Temporary Town Manager on June 18th and permanent Manager on October 8th my report will of necessity be brief.

Upon starting work here two requests were sent to me, number one being a vote of your Honorable Board to investigate expenditures from the proceeds of a Sewer Bond Issue, the second a vote to have me report to your Honorable Board on an investigation of the Police Department made by former temporary Town Manager, the late Charles C. DeFronzo. As you know, I subsequently submitted to your Honorable Board reports and findings relating to both of these matters.

Shortly after July Fourth our road program got under way and a great deal of work was done, the larger part of it on unaccepted streets under the provisions of Chapter 386. Two streets, namely Essex Street and Walnut Street, a part of each was constructed under the provisions of Chapter 90 by private contract and five streets re-

Majority Report Of Selectmen John J. Bucchiere David R. Nagle Samuel W. Ludwig

To the Citizens of the Town of Saugus:

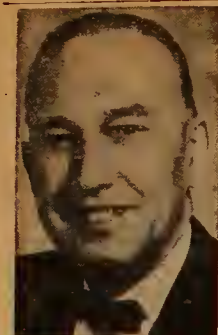
Chapter 17, the Saugus Town Manager Act, charges your Board of Selectmen with the responsibility of examining all town departments and their budgets. We are charged with making specific recommendations in respect to each. We must make these recommendations and transmit the same to our Finance Committee on or before December 20th of the year preceding the year for which such departmental appropriation shall ultimately be made. Your Board of Selectmen have carried this out to the letter of the law.

Upon our election in November, 1955, we felt that we had been elected by the citizens of Saugus with

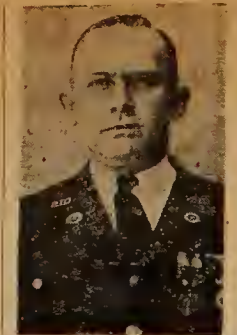
MINORITY REPORT OF SELECTMEN

Myron D. Donoghue
and
Vernon W. Evans

TO THE CITIZENS OF SAUGUS, MASSACHUSETTS:
During the past year our thinking, and our actions, have differed in many instances from that of our colleagues on the Board of Selectmen. It is not our purpose, however, at this time, to point out these differences in our report to the citizens.
(Continued on Page Three)



PAUL A. HALEY
... School Committee



GEORGE A. MCCARRIER
... School Committee



JAMES W. CURRIER
... School Committee



DR. JOHN L. SILVER
... School Committee



ALICE G. BLOOD
... School Committee

Superintendent of Schools

(Sixty-fourth)
Personnel Changes

The year 1956 has sharply brought home the fact that there is a teacher shortage. In past years we have constantly read of the thousands of classrooms in the country with sub-standard teachers. In fact in many there were none. Up to this year we have had, due to our fortunate location, a good teacher for each vacancy. Sometimes it has not been easy, but it has always been possible.

This year for the first time a vacancy occurred for which no qualified instructor could be engaged. After searching from early spring to August for a teacher of physics, it was necessary to take the head of the science department to take over the position. The next greatest difficulty was experienced in filling the positions of high school mathematics, woodworking and foreign language. There is a general shortage not only of household arts, shop, natural science, and mathematics teachers, but also in every subject matter field in the secondary school and at every elementary grade level.

The reasons for this situation have been discussed in detail too many times in magazines, news papers, on radio and television, and in public forums to require a lengthy treatment here. Of all the reasons given two stand out: the need for a constantly increasing number of teachers due to greater numbers of school pupils and the low salaries paid in the profession.

There is a total of thirty-six new teachers in the Saugus School and although the reasons for changes are sometimes mixed, I have attempted to classify those leaving in a few natural groups.

- | | |
|----------------------------------|---|
| 1. Better paying positions..... | 9 |
| 2. Family reasons..... | 5 |
| 3. Marriage..... | 5 |
| 4. Leaving teaching..... | 2 |
| 5. Professional advancement..... | 1 |
| 6. Draft..... | 1 |
| 7. Health..... | 1 |
| 8. To teach in home town..... | 1 |
| 9. Superannuation..... | 1 |
| 10. Other..... | 2 |

Total..... 28
In addition three custodians and one clerk left for better paying positions.

From this summary it is clear that the most common reason for teachers leaving is to accept positions with higher pay. The School Committee, in recognizing the fact that salaries were too low to hold teachers, has made a strong attempt to improve our competitive bargaining position by adopting a new, higher salary schedule for 1957. In addition the Committee placed substantial increases in the 1957 Budget for present members of the staff. The special January first increases are graduated on the basis of length of service from two hundred to five hundred dollars; the average being three hundred forty-four dollars. If regular September increments for service are included the average additional amount is approximately one hundred forty-nine dollars. Total average increase for 1957 is four hundred ninety-three dollars.

Custodians and clerks were given one hundred fifty dollars on January first, plus regular January increases for those not at the maximum. Following are the new schedules:

Teachers: Minimum \$2200; maximum \$5000.
Custodians: Minimum \$2900; maximum \$3815.
Clerks: Minimum \$2340. Junior Clerk and Typist, no maximum established. Senior and Principal Clerks' schedules are not established.

This action should bring our salaries well into proper position for this area. However, this may only temporary gain since other communities may, by similar adjustments, rise above us again. Comparative figures will be available shortly after January first.

able shortly after January first. Preliminary reports from a few neighboring systems indicate increases of from three to eight hundred dollars. Like the Saugus increases, they are graduated on the basis of length of service.

The second most important reason for the scarcity mentioned above is the increasing need for more teachers in each community. We have experienced great growth

Grades	1951	1952	1953	1954	1955	1956	5 yr. Increase
1-6	2007	2089	2147	2215	2261	2324	317
7-8	520	511	566	647	707	694	174
9-12	740	757	808	859	926	936	296
Totals...	3267	3357	3521	3721	3884	3956	689*

*Increase five year period is 21%.

From this it can be easily seen that we have experienced rapid expansion in the five year period, an increase of approximately twenty-one per cent. It can be clearly noted that the increase in elementary and junior high school grades has slowed down while the high school enrollment which started accelerating at the beginning of the decade is now growing by leaps and bounds. We can expect continual moderate increases in the elementary and junior high school grades in the future, accompanied for two years by rapid growth in the high school. By September 1958 the post-war boom in children will have worked its way from grade one through grade twelve and the schools will settle down to a more steady growth at all levels. Of course the effects of major disasters, great property or economic depression always have to be considered in making such predictions.

These enrollment figures explain one reason for the teacher shortage.

Sept.	Teaching Staff	H.S. Jr-H.S.	Elem. Total
1950	35	14	60
1951	36	15	72
1952	36	15	73
1953	37	16	74
1954	38	20	79
1955	42	22	82
1956	52	24	86
Increase...	17	10	26

Eight of the additional seventeen Saugus High School teachers were: a full-time librarian, a full-time nurse and dramatic instructor, boys' and girls' physical education teachers, and four homemaking instructors.

In the Junior High School three of the eleven added since 1950 were to broaden the curriculum. These were teachers of industrial arts, household arts, and physical education.

During this period the elementary school curriculum was enriched by the addition of an elementary Supervisor, a speech therapist and a special class for the trainable.

Therefore fourteen of the teaching personnel added since 1950 may be labelled as new services to improve the basic learning situation. The remaining thirty-nine represent a holding operation due to the increase of approximately seven hundred pupils and some improvement of classroom conditions.

The additional personnel in the offices, the additional nurse and all three of the custodians were added to more school rooms and more pupils. One custodian became necessary due to the forty-hour week for custodians adopted by the voters in 1951. The remaining two were added at the Old High School, after it had been converted to junior high school use, because it became more difficult to maintain as it deteriorated through advanced age.

The addition of these sixty-eight employees over the six-year period accounts for over \$225,000 of the budgetary increase from 1951 to 1957.

In the 1957 budget provision has been made for three additional high school teachers, needed because of a large increase in numbers, three additional elementary teachers and one custodian necessary due to increased enrollment and the opening of the Emerson School. If all of our elementary pupils could be distributed evenly throughout the buildings of the town, they could be

in the numbers of pupils in the elementary and junior high schools during the past few years. Many additional teachers have been needed. This year in Saugus our first large post-war grade has progressed into grade ten. In most other communities it is only advanced as far as grade eight or nine. The following tables show enrollment growth in Saugus during the five year period 1951 to 1956:

Grades	1951	1952	1953	1954	1955	1956	5 yr. Increase
1-6	2007	2089	2147	2215	2261	2324	317
7-8	520	511	566	647	707	694	174
9-12	740	757	808	859	926	936	296

*Increase five year period is 21%.

Last fall eight additional teachers were added. In the high school there were four new teachers of science, English and guidance, and foreign languages. It was necessary to remodel the antiquated Centre School to house two additional fifth and one first grades. The additional Special Class for trainable children was also assigned here; thus re-occupying the four rooms and adding four elementary teachers. The plans for 1957 indicate that next September the Emerson School, abandoned September 1955, will be put in use once again.

Additional Personnel 1950-1956

As a matter of record there follows a chart showing growth in number of school employees from 1950 to 1956, most of those added were appointed because of increase in enrollment. The remainder were for the expansion and enrichment of the curriculum of the schools, and as such represent real progress.

Inc.	Inv.	Custo.	Clks.	Nurses	Inc.
used as base	14%	2	1	Base	
14	0	1	1	0	16%
0	1	1	0	0	2
2	1	0	0	0	3
9	1	1	1	1	12
4	10	4	1	1	23%
7	1	2	1	0	11
39	14	10%	4	1	68%

housed in our present classrooms. Unfortunately, this is impossible. Assuming the same number of first graders in 1957 as in 1956, there will be three rooms of fifth and sixth grade pupils for whom there will be no classrooms. The total elementary enrollment in 1957 will probably not be much greater than in 1956, third number. A third upper grades will be larger, in the lower grades the same or smaller, but not small enough to save a classroom.

Even though we might have only one first grade, the Saugus Center, two extra rooms at Emerson School will be needed. If the two present fourth grades were to be left at the Ballard School next fall there would be 250 pupils and five grades in the building. It would mean double grades in at least three rooms with overcrowding in at least three other rooms. Thus the gains of past years would be lost. As someone has said, "This is retrogression." A third upper room may be required at Emerson.

The result of the steady increase in pupil numbers is inevitable overcrowding with subsequent lowering of the quality of education in Saugus.

In 1951 the schools were jammed. The building of the Veterans' Memorial School eased the situation for the first time. In the five year period January 1952 to June 1954, although much shifting of pupils was necessary during this period.

In 1954 it was necessary to utilize a third floor of the City Hall, rent quarters from two churches and both rooms of the American Legion Building. In 1955 the opening of the New High School temporarily eliminated this condition.

September 1957 will show all elementary and junior high school rooms filled except one room at Emerson, while the New High School will be about one year from its maximum load. In mentioning the New High School, it should be pointed out that the building was originally planned for classroom capacity of 800 pupils of Saugus.

Advertiser, page 10, September 18, 1952) with special facilities for 1200 pupils. The Advisory Committee and the Town Manager wisely contracted for four additional rooms at a cost, including equipment, of \$40,000 which increased the regular classroom capacity to over 900. Of course it was realized that this money must be taken from equipment and site improvement. However, the cost of the four rooms was so far below that of constructing them at a later date that the Committee and the Town Manager would have been derelict in their duty had they proceeded in any other manner. At present we are most grateful to them for their action, for with 1050 pupils in the building it would be almost impossible to operate without the four rooms. The Committee has been criticized in town for spending the forty thousand dollars for the four rooms. At the same time they have been reprimanded for not building all of the classrooms needed to bring the building up to a capacity of twelve hundred pupils. Ignoring these post-mortems and remembering that many were surprised when the \$220,000 was appropriated after twenty odd years of turning the project down, the fact remains that the Saugus High School needs eight more classrooms and the expansion of some special areas, not in the distant future, but as soon as possible.

In the Oaklandvale, Lynnhurst and North Saugus areas new housing is being constructed. Growth to date has already been such that at Oaklandvale and Lynnhurst, grades five and six have been transferred to Saugus Center while at North Saugus grade six has been removed. In a relatively short period of time the buildings will be overcrowded again. Since Saugus Center Schools are full there will be no place to transfer them.

The Old High School Building, now in use as a junior high and elementary school building, presents another innermost problem. There is unanimous agreement that the old portion of the building is at present unfit for the use of children.

A repetition of the heating, lighting, plumbing and seating situation is unnecessary; it has been discussed adequately in previous reports. I should like to call attention to the Report of the Special Task Force on the Old High School "Renovations of the Old Saugus High School" made at the Annual Town Meeting in 1956. They follow:

1. The interior and furnishings have far exceeded their use.
2. Do not recommend renovation of the building.
3. Recommend general repairs.
4. Expect the building will be used for a number of years.
5. Consider a New Junior High School.

I heartily concur with this report. I recommend that the School Committee take the leadership in launching a long-term campaign to accomplish the following objectives:

1. Repair the Old Saugus High School (including new lighting, plumbing and heating plant).
2. Replace obsolete and worn out furnishings.
3. Secure a site and formulate plans for a new Junior High School.
4. Provide a proper parking area at the Saugus High School.
5. Provide proper exterior lighting at Saugus High School.
6. Provide proper access ways to the Saugus High School.
7. Provide necessary additional equipment for the Saugus High School and grounds.
8. Secure a proper school site, either on the Lynn Field Parkway or some other suitable location in the neighborhood of Oaklandvale, North Saugus, or Lynnhurst Schools. (Suitable sites are rapidly disappearing.)
9. Formulate plans for the construction of a new, consolidated, eighteen room or larger building to replace the present Oaklandvale,

Lynnhurst and North Saugus Elementary Schools.

10. Eliminate the business section south of the Saugus High School. It is realized that all of these things cannot be done at once, but the longer the delay the greater the expense. The need for positive, immediate action is urgent.

High School Auditorium
The teachers and pupils have been without the use of the High School Auditorium for the second successive fall. It would seem that the past six months should have been adequate for making the necessary corrections in the wiring defects discovered last summer.

There is great need for the use of this room for it may be likened to the heart of a person. Here pupils meet as a group and feel the unity that comes from close association. Here are conducted the group assemblies where "the school" as a whole may be inspired by its own and outside programs. The continued lack of a group meeting place has been a most hampering factor in building school morale. It is earnestly hoped that the repairs will be completed soon and the school will have an opportunity to settle down to a normal routine. The auditorium is a far more important factor in the successful administration of a school building than is commonly realized.

We have some fine things going on in our schools; unfortunately they are not as well publicized as some other things.

I hope that other members of the school staff follow. To gain a good idea of the inner working of our schools they should all be read. They have in them many fine and important points of practice and philosophy. I mention one taken at random.

From the report of the Guidance Director, John Leahy: "The core of guidance is individual confidence."

Evening Classes for Adults

In October the School Committee voted to sponsor evening classes for adults, with the aid of the Division of University Extension, State Department of Education. Two classes in typewriting and one in stenography have already been completed. A first term of eight weeks, on January ninth a second term will begin.

At the present time the last details of organizing classes in sewing are being completed. The Division of Vocational Education, State Department of Education, will pay almost all expenses, including teachers' salaries. There are forty-eight registrants at present, thus requiring at least three classes. The first meeting will be on January ninth.

The next step planned is Americanization classes for aliens.

These classes are the small beginning of a program which, it is hoped, will spread over a large field and will cater to the needs of great numbers of the citizens of Saugus. The School Committee holds to the philosophy that the New High School belongs to the citizens of the community and that it should be available for their use at all times.

Comparative Costs

School year 1955-1956, ending June 30, 1956.

A comparison of the cost per pupil in average membership in Saugus with the sixty-four towns of 10,000 population and over, for the school year 1955-1956, shows us well down on the list, as usual, in the nearly at the bottom. The figures annually released by the State Department of Education are not yet available. Hence, the following figures were obtained from the research department of the Massachusetts Teachers' Association, Bulletin P 7-1: A.

State average, all cities and towns	\$273.51
Group II, 64 towns* of 10,000 and over, median cost per pupil	245.00
Saugus cost per pupil	221.00
*Four small cities included in this group.	

Thus the cost per pupil in Saugus is below the median of the group.

(Continued on Page Three)

Supt. of Schools

(Continued From Page Two)

was \$24.00 lower than the median of the sixty-four towns in our group and \$62.51 below the average of the 351 cities and towns in the Commonwealth. In the group of

Net Cost of

One of the facts that is usually omitted in discussions of the cost of schools in Saugus is the rather large reimbursements received in the form of state aid. The following school finance recapitulation for the fiscal year 1956 shows that the schools had receipts of \$173,521 from the several different sources. This amounts to approximately 20 per cent of the funds used for support of schools.

Funds Available to Schools:

By Appropriation Annual Town Meeting \$ 854,941.00
By Appropriation Special Town Meeting 15,780.62
Federal Aid for Vocational Household Arts 6,519.66

Total funds available \$ 879,241.28

Receipts:

Commonwealth of Mass. C. 71, S. 7A (transportation) \$ 5,714.21
Commonwealth of Mass. C. 71, S. 46 (special class) 2,834.66
Commonwealth of Mass. C. 70, as amended C. 643, (General State Aid) 150,785.00
Commonwealth of Mass. C. 76, S. 7-10 (Youth Service) 355.32
Federal Aid - Vocational Household Arts 6,519.66
Commonwealth of Mass. (trans. blind children) 112.50
Transportation and Tuition - State Wards.. 4,375.32
Tuition: Out of town pupils 25.00
Insurance payments - scandalum 84.87
Shop supplies, collections 234.16
Junk - old desks and chairs 116.15
Rental - school facilities 175.00
Misc., damaged and lost books, toll calls, etc. 180.04

Total Receipts, 1956 173,521.39

Net Cost, 1956 \$ 705,719.89

Unexpended funds 503.92

Actual Net Cost, 1956 \$ 705,215.97

Our Appreciation Goes
To the Auxiliary Police, particularly the Citizens' Howard and the late Roy Smith for lighting the High School walks and parking lot, without charge, on numerous occasions for evening functions.

To the Public Works Department for clearing walks and clearing parking areas, particularly at the High School.

To the Class of 1956 - a gift of \$350 for an electric basketball scoreboard.

To the Saugus High School Visual Aids Club for the large equipment cart for transporting visual aid equipment throughout the building, and other materials.

To the North State Nurses and Florists for the large phyllocladon for the Saugus High School library.

To all those individuals and organizations who gave money and books for the High School library - Edward Philbrick, the first who enthusiastically organized the library and worked to build it on a firm foundation. Some fine memorials were presented.

To Mrs. Norwood and the Band Parent Association and the Risers for the auditorium stage.

To Mrs. Shuff, the household arts teachers and the pupils in their classes for the curtains, drapes and furniture, purchased through funds earned by them, for that department.

To Miss Hayward and the Saugus High School Dramatic Club for their therapeutic bathroom, clothes racks for two dressing rooms.

To the Class of 1955 for the fine lectern for the Saugus High School Auditorium.

To the pupils of Saugus High School for the gift of the large motion picture screen for the Auditorium.

To Mrs. Harriet H. Burden for the High School Girls' Club for thirty library books and five piece silver service set and tray.

To the Class of 1955 for the State flag for the Saugus High School Auditorium.

To the Class of 1951 for the United States flag for the Saugus High School Auditorium.

To Mrs. Harriet H. Burden for the large outdoor United States flag in memory of her husband, Ernest, a veteran of World War I.

To James Sacco of the Ace Welding Co. for the gift of the fine steel flange pole for the new Saugus High School.

To S. W. Haynes and Associates for the outdoor fireplace for household arts cook out area at the Saugus High School.

To the Varsity Construction Co. and S. W. Haynes and Associates for five hundred printed brochures describing the Saugus High School.

To the Parent-Teacher Associations, and all of the citizens and taxpayers who have loyally supported their children through the schools in the period of teacher and building shortages, rapidly increasing enrollments and prices, and the many and local attacks on the public schools.

Conclusion
To make progress in Saugus schools, as in most communities having a limited financial tax base, is difficult. Lack of heavy industry throws the full tax burden on the home owners and small industries in the community. The large majority of our parents, citizens, and taxpayers have loyally supported the schools - many through real,

sixty-four Saugus ranked seventh from the bottom. Only six towns had a lower cost.

In all such lists and surveys during the past years, as well as at present, Saugus school costs, on a comparative basis, have been among the lowest in its population group. Schools 1956

The problem of additional space at the Riverside Cemetery was met in a small measure when thousands of yards of filling were deposited there from the construction work done on Essex and Walnut Streets. I hope to repeat that performance in 1957 and add more burial area to the Cemetery.

I cannot conclude this message without reporting to you on the condition of the Saugus taxpayer as I see it. Saugus, in my opinion, is a beautiful residential community, almost entirely devoid of any industry and in towns of that type the heavy burden of taxation is laid upon the small homeowner. Saugus is the poorest of wages to its town employees which is only just. Saugus also carries a heavy debt which has been incurred mostly for the construction of new school buildings. It is costing the taxpayers of this Town \$205,000 to meet its debt payments and another \$91,167 is to pay the interest on the total loan. This sum of \$296,000 is equivalent to nearly \$11.00 for each taxpayer. This means that one thing that the Town should continue to operate on a pay-as-you-go policy for several years in order that this excessive burden on the local rate payer should be alleviated. The total bonded debt of the Town was \$3,118,000 of which \$2,340,000 is owed on School Buildings and \$778,000 for sewer and water construction. If we cannot continue a strict pay-as-you-go policy at least we should not borrow any more in any one year than we are paying off in the same period.

However, some consideration must be given to the replacement of old cement water pipes. These have long since outlived their usefulness and for an extension of the sewerage system. How we are going to accomplish both is a matter that I intend to give serious consideration to in the future. Both of these projects should be made part of our Master Plan for the future development of Saugus.

In regards to planning, I am happy to state that the Planning Board entered into contact with the State Department of Commerce and took advantage of Federal funds that will enable the Planning Board to complete a master plan of Saugus. The total cost of this project over a two year period is approximately \$18,400 of which \$9,200 is a grant from the Federal government. The Planning Board has engaged me to approve the services of Nord S. Davis of Woburn who is recognized as one of the most capable planners in the Commonwealth. The project is underway and should be completed by the end of 1957.

Since the first day I entered municipal service it has been my opinion that the better informed the citizens are as to the conduct of their government, the better qualified they are to exercise their right of franchise at the polls. With that thought in mind I have always accepted invitations to address any and all groups of citizens or organizations on matters pertaining to the conduct of their local government, and during my tenure of office as Mayor of Beverly and City Manager in Haverhill the door to my office was always open to all the people who wished to air on any matter that concerned the operation of their municipal services. Since coming to Saugus I have followed that same policy closely and intend to continue it in the future.

May I say in conclusion that I am deeply cognizant of the many problems facing our people, but I believe that with all Town Departments and Committees working together in a cooperative and harmonious manner that we can meet our responsibilities and solve our problems without placing too great a burden on our taxpayers.

DANIEL E. McLEAN
Town Manager.

The Town was unfortunate in losing the services of Charles C. DeFronzo, former Superintendent of Public Works who passed away, but was more than fortunate in having a man of Mr. Ernest Pesce's caliber to replace him. As presently constituted the Department of Public Works is in excellent shape to do great work for the citizens of Saugus in the years to come. However, at the present time, there is a definite need for some new equipment in this Department and I sincerely hope that provisions can be made to secure same during the ensuing year.

The Public Building Department had a busy season not only in maintaining all town buildings under its control, but special projects were in operation at the old Saugus High School, known as the Junior High School and the Center School that had been closed for two years. The Center school was made ready for the opening of school of this year. This is a most important department in the town and I intend to give it close attention and scrutiny in the coming months as I feel sure that properly administered, great benefits will accrue to the citizens of this Town.

Your Police and Fire Departments, at least since I have been here, have operated in a normal manner and carried out their duties properly and in accordance with the statutes. An unfortunate accident in the Police Department resulted in the ruin of one of our police cruisers but outside of this accident no serious operations were satisfactorily. However, I might add that there is some unrest in the Police and Fire Departments due in great measure to the wages paid these men. However, we are unfortunate in one respect in that we are in a heavy industrial area and in order to get good policemen we have to compete with high wages being paid at the General Electric Company

personal sacrifices. As long as the public prevails the future of the Saugus schools and children is secure.

JESSE J. MORGAN,
Superintendent of Schools

Manager's Report
(Continued From Page One)

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Manager's Report
(Continued From Page One)

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Majority Report

(Continued From Page One)

a definite mandate to keep all 1956 and 1957 expenditures within the ability of our taxpayers to pay. We were of the unanimous opinion that the 1956 budget had been a year of reduced expenses. In this first attempt, because of the lack of qualifications and leadership in the office of our then Town Manager, Mr. Walter E. Lawrence, your Board failed to do the job that had promised the people of Saugus, but more so because the Town Manager saw it politically expedient to join with the former Chairman of the Finance Committee for the purpose of destroying your Selectmen's plan for a reduced tax rate for 1956, they predicting a rate of \$64.24 if their plan was followed. We said that the tax rate would be nearly \$70.00 if that plan was adopted. The records show that it came to \$69.90, just as we had predicted.

In order to stop any further occurrences that might have brought disaster to our Town, we took the following steps:

(a) The removal of Walter E. Lawrence as Town Manager.

(b) Strive for a lower tax rate for the years 1957 and 1958.

(c) The building up of our financial reserves which at the very beginning of the year 1956, were practically exhausted.

(d) The restoration of good morale among our Town employees.

Subsequently, by unanimous vote, your Board proceeded to instigate removal proceedings against Mr. Lawrence. The Town Manager's plan of removal was challenged by a small minority group, whom we knew all along was nothing but a tool for the former Manager, who had placed before the people of Saugus a record of extravagance and waste of public funds unparalleled in the history of our Town. The courts found that your Board had acted faithfully and legally when they voted unanimously for the removal of the former Town Manager. The condition of the Town government at that time was in such a state of confusion that your Board wasted no time in taking the action that was needed to bring about good government.

Mr. Charles C. DeFronzo, the late Superintendent of Public Works, was made temporary Town Manager. After giving six months of faithful service, his resignation was accepted, because of ill health, and Mr. Daniel E. McLean, former City Manager of Haverhill and former Mayor of the City of Beverly, with thirty years' experience in municipal government, was appointed by a three to two vote, temporary Town Manager. His understanding and agreement that he would place our financial house in order as quickly as possible.

His appointment was primarily the responsibility of Selectmen Ludwig, Nagle and Buchner. Mr. McLean, Town Manager, demonstrated to us that he was the type of leader and Town Manager of which our Town was in dire need. He proceeded to take immediate action that would spell ultimate success for the Town of Saugus. He showed initiative during the short period of time that he has been in Saugus have been noteworthy. His purchasing of materials, construction of roads, drains, and other public works projects, as well as his knowledge of municipal government, have been a great asset to our Town. His 1957 budget was submitted on time for the first time since Town Manager form of Government was adopted. The Board examined each budget item by item, with all members of the Board and the Town Manager present. The Manager's Budget called for a tax rate for 1957 of \$64.50, constituting a net reduction, without special Articles, of \$5.50. This was a very definite, as the department budgets were well prepared and itemized. We commend all Town department heads for their cooperation on this matter. The Board of Selectmen immediately voted a motion whereby the Manager's Budget and tax rate for 1957 be adopted as the Selectmen's Budget and tax rate, and the same be submitted to the Finance Committee, as required by law. This action was in direct contrast to the more than sixty hours that were sent in the preparation of the famous \$69.90 tax rate, which we opposed at the Town Meeting of March, 1956. We knew that Mr. McLean had submitted an honest budget. This budget allowed all teachers their salary increases, and a \$200.00 increase for all other Town employees that were not originally scheduled to receive any increases, due to the tremendous increase requested in the budget of our School Department.

A meeting was arranged through the Chairman of the School Committee, who in turn recognized the need of a meeting of the minds for

DANIEL E. McLEAN
Town Manager.

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personal sacrifices. As long as the public prevails the future of the Saugus schools and children is secure.

JESSE J. MORGAN,
Superintendent of Schools

Minority Report

(Continued From Page One)

sens of Saugus. Rather are we concerned in reflecting our own views on important basic principles of government which affect the welfare of every citizen and taxpayer of our community. We intend to keep our report on a high plane since we believe that is what citizens would expect of us.

We believe that the present single objective, to be instantly attained, is a substantial reduction in our present tax rate of \$69.90. There is only one real way to reduce a tax rate. It is to stop spending money for projects which are beyond the ability of our citizens to pay. A reduced tax rate can definitely be attained in 1957 with the cooperation of the Town Manager, the Board of Selectmen, the Finance Committee, and the members of the annual March Town Meeting.

We are pleased to support the 1957 budgetary proposals of Town Manager Daniel E. McLean. If all others do likewise, a substantial tax reduction can, and will, be accomplished in 1957.

It is believed that the Town Manager, whoever he may be, should be left free and unshackled to carry out his administrative functions without interference from the members of the Board of Selectmen, individually or collectively. Unless such a policy is adhered to, no Town Manager can give the best of his knowledge and ability to such detriment in benefit of our taxpayers and citizens.

We believe that Chapter 17, our Town Manager Act, intends that the Board of Selectmen shall be the policy making board of our municipality. It is the duty of the Board, in the case, at all times, since it is the Board of Selectmen who are elected by the citizens of the town.

The Finance Committee and the Board of Selectmen are advisory branches of our government. The statute intends that the members, of each of these bodies, should be allowed to exercise their legislative functions without interference from the members of the Board of Selectmen, either as individuals, or as a body. This does not, of course, mean that honest differences of opinion cannot be debated.

Such differences of opinion are normal and healthy. Carping criticism and abuse of these two legislative bodies, often unjustified, is neither healthy nor in the best interests of good government.

We believe that our town needs more men and women in public office who consider public office to be a public trust. The use, or abuse, of public office for private publicity often results in exceedingly damaging publicity for our town and its citizens. We have had too much of such during the past year as to deplore the practice as definitely not in the best interests of our community.

Soon after our election as Selectmen in November 1955, it became our unpleasant duty to remove our former Town Manager, Daniel E. McLean, from office. We did this with reluctance but with the firm conviction that we acted in the best interests of the Town of Saugus. Our action has been upheld by the Superior Court and the Supreme Court of the Commonwealth of Massachusetts. This is indeed proof enough that our action was justified and based on facts which could not be controverted. We bear no personal malice, however, against the former Town Manager.

We are unalterably opposed to an increase in property valuations and assessments to reduce our tax rate. Such a practice is mere subterfuge since, in the end, the real estate taxpayer is not helped but is actually further penalized. A lower tax rate, by such a procedure, merely encourages the expenditure of more public monies. The end result is that the community winds up with high bills of collection, and a high tax rate. From thereon, there is no retreat from an exceedingly dangerous taxation situation.

The real remedy to our tax problem is to secure more revenue from sources other than from the taxation of real estate and to cut our municipal expenditures to the level of what our citizens can afford to bear.

We commend Town Manager Daniel E. McLean for his policy of improving our town highways with town owned equipment and town personnel only. It is our opinion that our highway program can be stepped up in 1957 to the benefit of many of our citizens. The former policy of letting most of our highway work out to private contract was expensive and not justified in a town such as Saugus.

It is our considered opinion that most town departments are operating at a reasonable degree of efficiency. Where any isolated areas, there can be taken to improve efficiency. The remedy does not lie in the abuse of department heads.

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Majority Report

(Continued from Page Three)

the purpose of making a reduction in the school budget. This was accomplished by action of the School Committee, who on the need of reducing their original budget request by an amount equal to nearly \$25,000, thereby making possible a budget that would allow proper public services to our people, increased wages for school personnel, increased wages for all other Town employees, and a reduction in our tax rate of \$5.50 for 1957.

The tax rate reduction, as proposed by our Town Manager and Selectmen, will not curtail our present Town services. The practices of sending department heads all over the State to conventions, at the expense of the taxpayers, has been discontinued. All items for out-of-State travel have been deleted. The Board of Selectmen and the present Town Manager believe that the people of Saugus cannot afford to pay for these junkets to distant places.

Below are a few specific recommendations that we feel will help eliminate waste and inefficiency in our government.

Engineering Department

Within the past few years, this department has been built up to the proportions of a giant octopus, all out of proportion to the abilities of the taxpayers to pay. We made recommendations to consolidate this department with the Public Works Department. We felt there was no need to have another department costing the taxpayers of our Town \$50,000.00 — nearly \$2.00 on the tax rate each year, and at the same time spend huge sums of money for a Boston engineering firm, for engineering services. The ultimate solution was the hiring of a competent head who could come in and take over the responsibility involved, without fear, and with a desire to serve the people of our Town with honesty. Today we are proud to say that under the direction of Mr. Ernest Pesce, the Town is realizing a dollar's worth of value for each dollar spent in services and leadership. Mr. Pesce is now the official head under a plan of consolidation instigated by Mr. McLean, of the Public Works, Tree, Water and Park Departments. This action has resulted in a large saving to the taxpayers, with better public service to all. Outside engineering cost the taxpayers of Saugus, for the years 1955 and 1956, nearly \$70,000, plus \$33,000 used by the Engineering Department. This costly procedure, under Mr. McLean and Mr. Pesce, has been completely eliminated.

Building Department

This department, in the opinion of your Board of Selectmen, was probably the most poorly administered department of our Town government. Each year they overran their appropriation, without any care or responsibility of the then Town Manager, or the Building Superintendent. The Superintendent resigned his position and the Board since has faced the needed cry for more money. The old practice of holding bills that were unpaid, over to the following year, was eliminated. When Mr. McLean became the permanent Town Manager, steps were taken by him to stop the practice, that was a cancerous condition to the Town. Our Town Manager has demonstrated a desire to set this department up, once and for all, on a productive basis, and working within its annual appropriation.

Police Department

The Board of Selectmen and Town Manager have again recommended increased salaries for this department, and the chief, making the department one of the highest salaried police departments in Essex County. Unfortunately, this department has not yet become as efficient as it should. Our chief of police has not seen fit to cooperate at all on any matter suggested or sponsored by this Board. Our Town Manager has been very patient and we are sure will find the solution to the problem. The people of our Town must realize by now that the resignations of eight good, young and ambitious men, was not entirely due to "low wages," but rather more so due to the lack of cooperation and understanding towards a better Police Department, by the man who is paid well by the citizens of Saugus and that, of course, is the present chief of police, Roland E. Mansfield. He has not spent all the time that he should in conducting his job. He has allowed political views and actions, not becoming to the operations of a police officer or department, to interfere with the general safety of our Town. He has spent a great deal of time out of town, in town-owned equipment, investigating matters that are not essential to police business. He has failed to produce the leadership that came from chiefs of the past. The Board instigated, and had to fight its way through every obstacle, that he placed before it, in order to produce.

(Continued on Page Six)

Town Accountant Report

To the Town Manager:

In accordance with the provisions of Chapter 41, Section 61 of the General Laws of Massachusetts I herewith submit the Annual Report of all financial transactions by Town Officials and Departments and a statement of the Financial Condition of the Municipal Government for the year ending December 31, 1956.

TOWN INDEBTEDNESS

On January 1, 1956 the sum of \$3,200,000 was outstanding in bonded debt. During the year 1956 \$50,000 matured on Sewer Bonds, \$15,000 on Water Bonds and \$138,000 on School Bonds leaving a balance of \$2,997,000 outstanding on December 31, 1956.

A total of \$84,399.75 was paid for interest due on all bonds. The Commonwealth of Massachusetts paid to the Town the sum of \$69,544.91, through the School Building Assistance Commission, as assistance on the 1956 maturity of all School Bonds. Included in this report is a statement of the total cost of all bond maturities and interest due annually for the years 1957 through 1974 inclusive.

TEMPORARY LOANS

It was necessary for the Town Treasurer to borrow \$500,000 before the end of the 1956 Annual Town Meeting. An additional amount of \$400,000 was borrowed in May and July. Because of the increased revenues in 1956 all temporary loans were paid off by December 7, 1956. The town borrowed \$200,000 more than in the year 1955.

The average interest rates on temporary loans increased in 1956 by approximately \$300,000 more than in the year 1955.

For the first time in many years it was necessary to borrow \$43,900 as a temporary Chapter 90 Highway loan in order to make the payments due to the contractors on this work. Receipts for the State and County share of the work were not received as promptly as in former years. This loan carries over into 1957 and will be paid off with the receipts from the State and County.

TAX TITLES AND TAX POSSESSIONS

On January 1, 1956 there was \$21,175.54 outstanding on Tax Titles. During the year the Treasurer collected \$11,929.99 as redemptions. The Collector added \$13,227.63 to the total for unpaid taxes. With abatement and adjustments during the year this left an outstanding amount of \$22,099.20 on December 31, 1956.

On January 1, 1956 the sum of \$121,219.04 was outstanding as unsold Tax Possessions. During the year the Board of Selectmen, by public sale, received \$26,786.16 for the various parcels sold. The receipts and adjustment of book values in excess of sale prices left a total outstanding of \$90,471.88 on December 31, 1956. This was a reduction of \$30,747.36 for the year.

The Treasurer collected \$1,259.48 under the provisions of Chapter 44, Section 63A in lieu of taxes for all sales by the Board of Selectmen, also, a forfeited deposit of \$30.00 and these amounts were credited to Estimated Receipts.

EXCESS AND DEFICIENCY (SURPLUS)

On January 1, 1956, a surplus balance of \$1,006.40 was forwarded from the year 1955. The following are the transactions during the year:

ADDITIONS:

Tax Title Redemptions	\$ 11,929.99
Tax Possession Sales	26,786.16
Audit:	
Accounts held over 5 years	1,360.32
Overpayment	144.45
1955 Revenue Deficit	8,873.96
Adjustment 1955	108.36
O.A.A. Recoveries share	2,301.83
Board of Appeals, deposit	12.30
Water Deposit	383.90
Abatement by Assessors	45.34
Revenue Surplus	77,767.00
Interest on Invested Funds	2,385.69
Treasurer's Correction	8.22
	\$ 132,167.61

DEDUCTIONS:

Added to Tax Titles by Collector	6,768.04
Sale Land Low Value	5.12
Audit:	
Added to Taxes by Collector	97.64
O.A.A. Recoveries Federal Share	1,498.57
A.D.C. Recoveries Federal Share	137.67
Account Adjustments	3.10
Planning Board Deposits	33.50
Board of Appeals Deposit	6.00
Town Meeting Vote Dec. 12, 1955	11,162.12
	\$ 19,711.96

A total Surplus Balance of \$204,044.05 is carried forward to 1957. There was a net gain of \$112,395.65 added to this Surplus during 1956.

GENERAL FINANCIAL CONDITION

The Assessors Recapitulation Sheet for the year 1956 showed the Estimated Receipts, which includes Income Taxes, Corporation Taxes, Meal Taxes and Town Income, as a total of \$809,255.83 and this was used in computing the 1956 Tax Rate.

The actual amount received was \$865,927.45 or a gain of \$56,671.12 for the year. The Revenue account showed a gain of \$7,767.00 that was closed out to the Excess and Deficiency Account. Transactions during the year on expenditures indicated that some of our larger budget accounts had an excess appropriation for 1956 over the actual needs of the departments. The sum of \$27,458.26 was unexpended and was transferred to the Revenue account from departmental balances. The sum of \$10,268.33 was transferred by Special Town Meeting votes from departmental budgets and \$17,723.80 from unexpended balances of Special Articles.

Respectfully submitted,

CARL E. CHAPMAN,
Town Accountant**BALANCE SHEET**

December 31, 1956

ASSETS

CASH:	
General	\$ 354,621.94
Special Bond Issues	73,053.07
Advance for Petty Cash	100.00
War Bonus Fund	784.91
	\$ 428,559.92

ACCOUNTS RECEIVABLE:

Taxes:	
1955 Real Estate	5,564.17
1955 Personal	295.65
1956 Real Estate	102,806.66
1956 Personal	4,319.85
1956 Poll	1,168.00
	114,154.33

MOTOR VEHICLE AND TRAILER:

Excise:	
1954 Levy	16.97
1955 Levy	1,231.83
1956 Levy	36,937.53
	38,186.34

SEWER ASSESSMENTS:

1956	77.69
1956 Interest	27.19
Paid in Advance	50.00
	154.88

SEWER RENTALS:

June 1956	374.50
December 1956	915.50
Added to 1955 Taxes	18.50
Added to 1956 Taxes	286.14
	1,594.64

SIDEWALK ASSESSMENTS:

1955	100.00
1956	231.21
Added to 1955 Taxes	104.28
Added to 1956 Taxes	82.82

Interest Added to 1956 Taxes	65.96	574.27
WATER MAIN ASSESSMENTS:		
1956	2,167.79	2,167.79
TAX TITLES AND TAX POSSESSIONS:		
Tax Titles	22,099.20	
Tax Possessions	90,471.88	112,670.88
ACCOUNTS RECEIVABLE—DEPARTMENTAL:		
General Relief	779.05	
Old Age Assistance:		
Cities and Towns	1,736.91	
Aid to Dependent Children:		
State	2,716.90	
Veteran's Benefits:		
State	1,820.50	
Police:		
Ambulance Service	465.20	7,518.57
OLD AGE ASSISTANCE:		
Recoveries		2,114.76
STATE AID TO HIGHWAY	31,335.36	
COUNTY AID TO HIGHWAY	12,627.67	43,963.03
WATER:		
Water Maintenance	7,952.64	
Rates:		
Dec. 1952	85.45	
June 1953	1,334.90	
Dec. 1953	1,150.65	
June 1956	4,782.51	
Dec. 1956	20,414.40	
Liens:		
Added to 1956 Taxes	5,808.65	41,529.21
UNPROVIDED FOR ACCOUNTS:		
County Tuberculosis Hospital	444.01	
Chapter 90 Highway Loan	19,159.05	
1954 Hurricane	238.96	
Selectmen, Chapter 17, Acts 1947 Sec. 7	649.80	
Chapter 90 Essex St.		
Chapter 90 Highway Loan	1,143.73	21,695.55
OVERLAY DEFICITS:		
Levy:		
1952	11.30	
1953	605.29	
1954	565.69	
1955	3,701.43	
1956	2,271.49	7,155.20
JUDGMENTS AND SETTLEMENTS		1,686.00
		823,627.36
LIABILITIES AND RESERVES		
RESERVES:		
Petty Cash	100.00	
War Bonus Fund	784.91	
Investments	100,000.00	100,884.91
GUARANTEE DEPOSITS:		
Planning Board	2.50	
Board of Appeals	103.12	105.62
TRUST FUND INCOME:		
George M. Wilson—Library	103.00	
Benjamin N. Johnson—Library	777.19	
Annie May Kimball—Library	581.93	
Ora Maitland Kimball—Welfare	885.59	
Cemetery Perpetual Care	4,229.01	6,570.72
OVERESTIMATES:		
M.D.C. Reservations	999.06	
Abatement of Smoke Nuisance	45.28	
County Tax	928.42	1,972.70
TAILINGS:		
Unclaimed Checks		1,112.05
HELD IN ESCROW:		
Excess—Sale of Lands of Low Value		5,116.98
FEDERAL GRANTS:		
Revolving Funds:		
O.A.A. Administration	1,679.68	
O.A.A. Aid	22,442.45	
A.D.C. Administration	711.74	
A.D.C. Aid	13,183.69	
Dls. A. Administration	103.66	
Dls. Aid	2,529.97	40,650.19
SCHOOL DEPARTMENT:		
Revolving Funds:		
School Athletics Program	650.54	
School Lunch Program	109.19	
School Milk Program	5,681.34	
U. S. Homemaking Grants	2,616.50	8,457.57
AGENCY:		
Employees Blue Cross and Shield Deductions		2,867.90
APPROPRIATION COMMITMENTS:		
Expense Encumbrances:		
Board of Appeals	16.35	
Planning Board	129.87	
Treasurer	85.00	
Assessors	530.25	
Police	2,248.81	
Fire	1,347.65	
Fire Alarm	123.35	
Building	729.08	
Sewer	250.00	
Highways	22.32	
Veterans' Benefit	258.75	
Schools	2,043.62	
Playgrounds	1,458.69	
Water	22.31	8,264.05
APPROPRIATION BALANCES:		
Tax Title Foreclosures—Chapter 80 Gen. Laws	100.48	
Civilian Defense	83.79	
Chapter 90, Highway, Essex Street	3,714.12	
Chapter 90, Curb & Sidewalk, Essex Street	1,312.75	
Chapter 90, Essex Street Land Damage	62.07	
Chapter 90, Highway, Walnut Street	13,975.15	
Art 25—1954 Improve Hurd & Pelham Streets	603.33	
Art 46—1956 Fairmount Ave. Drainage	1,000.00	
Art 56—1956 Oaklandvale Ave. Drainage	961.62	
Art 17—1950 Veteran's Memorial School	110.20	
Art 2—1952 Construct New High School	72,234.23	
Art 10—1955 High School Advisory Committee	2,721.64	
Art 36—1956 Equipment for Jr. High School	1,722.74	
Art 37—1956 Repairs to Jr. High School	1,631.97	
Art 40—1956 Construct Ballard Sch. Cafeteria	2,035.33	
Art 23—1954 Repairs WW II Honor Roll	1,348.42	
Art 51—1955 Print Traffic Rules	500.00	
Art 20—1954 Water Mains	380.28	
Art 22—1956 Water Mains—Walnut Street	900.18	
Art 54—1955 Committee on Cemeteries	25.00	
Art 50—1956 Enlarge Riverside Cemetery	9,553.29	121,566.97

(Continued on Page Five)

Town Accountant Report

(Continued from Page Four)

SALE OF CEMETERY LOTS AND GRAVES	7,204.00
SALE OF TOWN OWNED PROPERTY	6,770.90
RESERVE TO PAY SEWER LOANS	13,130.64
OVERLAY RESERVE	283.68
PERPETUAL CARE BEQUESTS	100.00
REVENUE RESERVED UNTIL COLLECTED:	
Motor Vehicle and Trailer Excise	28,186.34
Sewer Assessments and Rentals	1,731.82
Sidewalk Assessments	489.82
Water Rates and Liens	29,002.55
Water Assessments	2,167.79
Tax Title	22,999.20
Tax Possessions	90,471.68
Departmental	7,518.57
Chapter 90 Highways	43,963.03
	245,630.00

TO BE REFUNDED:

Sewer Assessment Interest	18.50
Sidewalk Assessment 1955	6.36
Sidewalk Assessment 1956	16.71
Water Added to 1955 Taxes	2,526.66
Sidewalk Assessment Interest 1955	61.38
CHAPTER 90 HIGHWAY LOAN	43,900.00
EXCESS AND EFFICIENCY	203,404.05
	823,627.36

DEFERRED REVENUE ACCOUNTS

APPORTIONED SEWER ASSESSMENTS

NOT DUE 6,663.76

APPORTIONED SEWER ASSESSMENT:

Due:	
1956	983.83
1957	758.38
1958	758.33
1959	758.31
1960	758.29
1961	721.24
1962	721.21
1963	183.69
1964	183.69
1965	183.69
	6,663.76

APPORTIONED SIDEWALK ASSESSMENTS

NOT DUE 5,367.89

APPORTIONED SIDEWALK ASSESSMENTS:

Due:	
1956	387.46
1957	576.91
1958	576.89
1959	571.21
1960	571.17
1961	671.15
1962	522.51
1963	522.47
1964	522.46
	5,367.89

DEBT ACCOUNT

NET FUNDED OR FIXED DEBT 2,997,000.00

Sewer Bonds 1938	35,000.00
Sewer Bonds 1938	143,000.00
Sewer Bonds 1951	15,000.00
Sewer Bonds 1953	204,000.00
Sewer Bonds 1954	212,000.00
Sewer Bonds 1954	22,000.00
Water Bonds 1947	22,000.00
Water Bonds 1947	12,000.00
Water Bonds 1947	60,000.00
Water Bonds 1953	42,000.00
Water Bonds 1953	280,000.00
School Bonds 1950	100,000.00
School Bonds 1953	320,000.00
School Bonds 1953	1,530,000.00
	2,997,000.00

TRUST FUNDS AND INVESTMENTS

TRUST FUNDS—CASH AND SECURITIES 199,279.51

George M. Wilson—Library	2,100.00
Benjamin N. Johnson—Library	5,136.98
Cemetery Perpetual Care Fund	192,021.77
Post War Rehabilitation Fund	20.76
	199,279.51

CONTRIBUTORY RETIREMENT SYSTEM 199,279.51

CASH AND SECURITIES 215,214.36

Annuity Savings Fund	143,977.29
Annuity Reserve Fund	22,244.28
Pensions Fund	46,225.05
Military Service Fund	2,633.03
Expense Fund	136.71
	215,214.36

RECAPITULATION OF RECEIPTS AND EXPENDITURES

CASH ON HAND, January 1, 1956 416,249.45

RECEIPTS:

General Revenue	2,236,947.69
Commercial Revenue	152,609.89
Departmental Revenue:	
General Government	12,260.61
Protection of Persons and Property	5,174.70
Health and Sanitation	13,577.27
Highways and Bridges	36,647.65
Charities and Veteran's Benefits	122,549.52
Education and Libraries	131,363.91
Recreation and Unclassified	109,775.70
Enterprises and Cemeteries	199,995.54
Interest	6,435.92
Agency and Trust	289,581.00
Indebtedness	943,917.93
Refunds	8,783.43
Transfers	72,476.28
	4,341,095.23

EXPENDITURES:

General Government	138,060.02
Protection of Persons and Property	334,402.62
Health and Sanitation	65,730.84
Highways and Bridges	278,068.85
Charities and Veteran's Benefits	301,891.96
Education and Libraries	125,142.83
Recreation and Unclassified	89,205.69
Enterprises and Cemeteries	177,686.71
Interest and Maturing Debt	1,198,612.09
Investments	102,000.00
Agency and Trust	185,688.63
State and County Charges	115,062.25
Refunds	15,649.75
Transfers	72,476.28
	4,329,669.67

CASH ON HAND, December 31, 1956 427,675.01

4,767,344.68

TOTAL COST OF BOND MATURITIES AND INTEREST

1957 to 1974 Inclusive

Year	Bonds	Interest	Total
1957	\$ 203,000.00	\$ 79,167.25	\$ 282,167.25
1958	201,000.00	79,934.75	274,934.75
1959	198,000.00	60,742.25	266,742.25
1960	192,000.00	63,643.75	255,643.75
1961	192,000.00	56,600.25	250,600.25
1962	192,000.00	53,556.75	245,556.75
1963	188,000.00	48,609.50	236,609.50
1964	183,000.00	43,647.25	226,647.25
1965	183,000.00	38,813.75	221,813.75
1966	183,000.00	33,980.25	216,980.25
1967	183,000.00	29,146.75	212,146.75
1968	182,000.00	24,313.25	206,313.25
1969	165,000.00	19,507.25	185,507.25
1970	156,000.00	15,148.75	171,148.75
1971	129,000.00	11,035.25	140,035.25
1972	129,000.00	7,404.75	136,404.75
1973	127,000.00	3,793.00	130,793.00
1974	10,000.00	200.00	10,200.00
	\$2,997,000.00	\$ 673,305.75	\$3,670,305.75

EXCESS AND DEFICIENCY AND FREE CASH

1947—1957 Inclusive

Year	Excess and Deficiency	Free Cash
1947	\$ 87,861.00	\$ 31,664.00
1948	116,794.00	66,682.00
1949	136,704.00	148,074.00
1950	238,582.00	123,548.00
1951	202,789.00	100,184.00
1952	187,821.00	108,251.00
1953	190,126.00	116,538.00
1954	206,601.00	137,001.00
1955	84,617.00	9,315.00
1956	91,008.00	8,442.00
1957	203,404.05	

RECEIPTS FROM COMMONWEALTH OF MASSACHUSETTS

1947—1956 Inclusive

Year	Income Tax	Corporation Tax	Meal Tax
1947	\$ 82,890.00	\$ 33,741.00	\$ 3,813.00
1948	78,717.00	48,183.00	3,746.00
1949	164,199.00	67,151.00	3,723.00
1950	135,440.00	45,475.00	3,891.00
1951	153,104.00	65,383.00	3,636.00
1952	161,247.00	70,759.00	3,636.00
1953	178,519.00	58,731.00	3,565.00
1954	168,749.00	62,527.00	3,638.00
1955	179,380.00	54,967.00	4,626.00
1956	196,756.00	68,562.00	5,160.00

TAX RATES AND VALUATIONS

1947—1956 Inclusive

Year	Tax Rate	Valuation
1947	\$ 41.20	\$ 18,315,961.00
1948	39.90	18,966,179.00
1949	38.90	19,176,046.00
1950	41.00	20,536,714.00
1951	49.80	20,952,283.00
1952	56.90	21,651,809.00
1953	53.90	23,065,176.00
1954	56.40	23,854,577.00
1955	59.90	24,796,981.00
1956	69.90	26,077,896.00

"HOW YOUR TAX DOLLAR WAS EXPENDED IN 1956"

General Government	\$38,060.02	3.40%
Protection	334,402.62	8.25
Health	65,730.84	1.63
Highways	278,068.85	6.86
Charities	301,891.96	7.44
Education	1,251,428.83	30.44
Recreation	89,205.69	2.20
Pensions	49,601.42	1.22
Water	149,107.75	3.68
Cemeteries	28,585.96	.71
Indebtedness	1,198,612.09	29.57
State Charges	40,145.67	.99
County Charges	74,906.58	1.84
Unclassified	132,849.31	3.28
Libraries	19,693.82	.49
	\$4,054,854.96	100.00%

"HOW YOUR CASH REVENUE IS CREDITED"

General Government:		
Taxes, Licenses, Grants, etc.	\$2,236,947.69	52.51%
Commercial Revenue:		
Assessments, Privileges, etc.	152,609.89	3.59
Departmental Revenue	636,779.02	14.94
Indebtedness	943,917.93	22.16
Agency and Trust:		
Collected for Agencies	289,581.00	6.80
	\$4,259,835.53	100.00%

1956 RECEIPTS

GENERAL REVENUE

TAXES:	
Levy of 1954:	
Personal	50.76
Levy of 1955:	
Real Estate	62,417.79
Personal	2,790.74
Poll	14.00
Levy of 1956:	
Real Estate	1,521,310.81
Personal	135,481.96
Poll	8,286.00
Estates of Deceased Persons	1,009.51
	1,731,361.57

LICENSES AND PERMITS:

Liquor and Malt Beverages	15,851.00
Victuallers	450.00
Entertainment	635.00
Bowling and Pool	28.00
Auto Dealers	230.00
Junk	30.00
Golf	10.00
Juke Boxes	625.00
Gasoline	28.00
Furniture	5.00
Taxi Cabs	15.00
Auctioneer	8.00
Amusement Machines	25.00
Marriages	382.00
Mortgages	1,626.00
Certified Copies	39.00
Business Certificates	11.00
Tax Certificates	948.00
Trainers—Chap. 583 G.L.	1,024.80
Oog Fees	235.00
Hunting and Fishing Fees	170.00
Mortgage Discharges	84.00
Sale of Poll Books	4.00
Water Lien Releases	24.00
Pole Locations	110.00
Doctors' Registration	4.00
Zoning Maps	1.00
	22,502.80

TAX TITLE REDEMPTIONS—Treasurer 11,929.93

TAX POSSESSORS' SALES—Selectmen 26,788.16

(Continued on Page Six)

Minority Report

(Continued from Page Three)

Rather does it lie in sensible co-operation and an inventory of all sides of the question. Most town departments are under the administrative supervision of the Town Manager. Interference by the Board of Selectmen is only justified when and if the Town Manager is unable to cope with a situation which calls for remedial action.

We are sorry to report that we are not pleased with many situations involving the construction of our new \$2,200,000 Senior High School. It should be pointed out, however, in simple fairness, that the present Town Manager had nothing to do with the construction of this building. The responsibility rested squarely on the shoulders of the former Town Manager who was removed from his office. It is impossible, in this brief report, to go into much detail concerning this much discussed building. Suffice it to say that, in our opinion, and based upon all of the evidence presently at our disposal, the citizens and taxpayers of Saugus paid dearly for this structure. We are convinced, beyond the shadow of a doubt, that our taxpayers did not get a dollar value, for each dollar expended, on this \$2,200,000 school building.

It is now the task of our present Town Manager to salvage any money which can be salvaged and which properly belongs to the town. It is also his task to see that the building is completed according to the plans and specifications for which our citizens paid through sweat, blood, toil, and tears.

We have held up approximately \$65,000 allegedly due the general contractor. It should not be released until such time as we are all satisfied that the honest accounting has been consummated.

The whole story, in our opinion, is not a pleasant one to ponder over. It would never have happened in the first place had responsible public officials met their obligations and their trust to the citizens of Saugus.

We would be remiss in our sense of justice did we not mention, in this report, the outstanding public service of the late Charles C. Frazee. This beloved public official served his town as Superintendent of Public Works and as Acting Town Manager. His service to his town was always honest, faithful, and far above the average performance of public duty. As Acting Town Manager he was confronted with many exceedingly difficult problems and situations. He met them, face to face, with his characteristic fearlessness and forthright honesty. He could not be intimidated, coerced, or deviated from what he considered to be his evident path of duty. He was indeed an unusual type of public servant. His abundant charity was not known to all, but it was well known to the writers of this report. May his soul rest in peace and may the memory of the man remain forever green in the hearts and minds of the citizens of Saugus.

May we close this report by urging all citizens to take an active interest in our town government.

In the last analysis, it is your government. It is axiomatic that it will be as good, or bad, in direct proportion to the interest you, as individual citizens, take in it. For our part, we have sincerely attempted to be the type of Selectmen required by the oath of office which we have sworn to. We shall continue to serve with high principles and we shall not let a desire to remain in public office swerve our devotion to a high level of public duty.

Respectfully submitted,
MYRON O. OONOGHUE
VERNON W. EVANS

Assessors Department

The Assessors Department is one of the most important in Massachusetts Municipal Government. It is the duty and responsibility of the Board of Assessors to assess all real and personal property in Saugus as in other communities in accordance with the statutes. Uniform and equalized assessments are absolutely essential if the tax burden is to be distributed properly in the town. Saugus is fortunate in that a complete revaluation of the town was completed in 1945 by an outside appraisal firm and local assessors have a modern system of assessing property to work with. Your local Assessors intend to adhere closely to this system and see to it that all property is assessed in accordance with the system.

The 1956 value of all taxable property in the town is as follows:

Personal Property Valuation	\$ 2,010,941 at \$69.90 =	\$ 140,564.76
Real Property Valuation	24,066,955 at \$69.90 =	1,682,280.15
Total Value		22,502.80
	\$26,077.896	\$1,822,844.93
	5600 polls at \$2.00 =	\$ 11,600.00

Majority Report

(Continued from Page Four)

vide ambulances that were needed to carry sick and injured to the hospitals. We believe that Mr. McLean has done well in restoring order so far, but feel that he has not, in this instance, yet completed the job that has to be done, so that the people of Saugus can get the protection for which they are paying.

Fire Department.
This department is a shining example of good men, good leaders and the wonderful work that can be done for a municipality with men pulling together. We are informed that changes and promotions will be made during the year 1957, that will increase the efficiency and operation of this valuable department.

Public Works.
This department is now under the direction of another extremely honest and conscientious department head, Mr. Ernest Pesce. He has allowed a reduction in his overall budgets. He has promised, and has demonstrated, a desire to do more for less money than ever has been done before. We are very fortunate in having Mr. Pesce as acting superintendent of the Public Works Department. We feel that under his direction, these departments, although having a greatly reduced appropriation for 1957, will produce more than ever before. Our only comment is that we would like to be a Wellesley, a Newton, or a Brookline. Such is not the case, however. Simply stated, we are the Town of Saugus, Massachusetts. It is imperative in this budget, as in all others, that we expend for steak only the money for the type of steak which we can afford to buy. In this case, as in all others, it is NOT TENDERLOIN.

Board of Assessors.
The work that has been done, beneficial to the Town, and all that there is to be done, definitely stands out as a very wise action on the part of our Town Manager, when he took steps to protect the general interest of all of our people, in making the change in personnel on this Board. We salute Assessors Addison, Lucy and Cooper, with their clerk, Delmont Goding, for a job well done.

The Board of Selectmen is unanimous in agreement that if the 1957 tax rate is to be reduced approximately \$5.50, all officials will have to cooperate and discourage appropriations for special articles. Mr. McLean's forthright honesty has won from the people of our Town, a desire to go along with his new tax rate of \$64.50 for 1957, allowing him the opportunity to do the job that he feels can be done. This action, if brought about, will mean that Saugus can boast of a reduced tax rate, while other cities and towns surge skyward. The Town Manager said that he will stand shoulder to shoulder with the Board of Selectmen on all of their recommendations. He will work for the best interest of the people, and their ability to pay will be foremost in his mind. We are satisfied that in Mr. McLean we have an administrator, able, and cooperative, with courtesy and honesty in the conduct of the position of Town Manager. We are further of the unanimous opinion that he has done an outstanding job during the short time that he has been with us. We appreciate him much more for the sacrifice that he has made when refusing the opportunity to accept a very high State position, in order that he may remain to do the job that was here in Saugus to be done.

We do feel, and we trust, that the School Department should cooperate in the sincere program to give the taxpayers and homeowners some relief from excessive taxation in 1957. If all other departments can cooperate in accepting curtailed budgets for 1957, we feel that a department which is now requesting over one million dollars to spend, can certainly contribute something to the program which means so much to the taxpayer who foots all the bills. This is their decision to make, however, and not ours.

Accordingly, we have passed the school budget on to our Finance Committee, without further comments.

In closing, the Board of Selectmen desire to state that they earnestly seek the cooperation of the Finance Committee in support of their's, and the Town Manager's, budgetary recommendation. We realize that there may be honest differences of opinion, but we believe that these differences can be easily resolved in the interests of the general welfare of the Town. Our earnest desire is, further, that the Board of Selectmen, Town Manager, and the Finance Committee, unite in their recommendations, to the end that all Town budgets may be presented to the Town Meeting, without division among the principal recommending authorities. We also sincerely seek the cooperation.

(Continued on Page Thirteen)

Town Accountant Report

(Continued from Page Five)

FEDERAL GRANTS:		
Old Age Assistance Adm.	6,076.24	
Old Age Assistance Aid	78,927.48	
Aid to Dependent Children Adm.	1,780.19	
Aid to Dependent Children Aid	11,002.22	
Disability Aid Adm.	493.16	
Disability Aid	7,100.33	
	105,389.62	
COMMONWEALTH OF MASSACHUSETTS:		
Income Tax	196,755.89	
Corporation Tax	68,562.41	
School Construction Assistance:		
Veteran's Memorial School	14,544.91	
High School	55,000.00	
	334,863.21	
COUNTY OF ESSEX:		
Court Fines	1,144.25	
Dog Licenses	2,970.09	
	4,114.34	
TOTAL FOR GENERAL REVENUE	2,236,947.69	
COMMERCIAL REVENUE		
SPECIAL ASSESSMENTS:		
Sewers:		
1955 Assessments	1,223.08	
1955 Interest	19.68	
1956 Assessments	911.13	
1956 Interest	250.56	
Paid in Advance	529.61	
Paid in Advance Interest	3.01	
Fees in Lieu of Assessments	375.00	
	3,312.07	
Sewer Maintenance		
Sidewalks		
1955 Assessments	46.05	
1955 Interest	11.10	
1956 Assessments	781.86	
1956 Interest	225.22	
Paid in Advance	80.09	
	1,154.32	
WATER MAINS	178.00	
PRIVILEGES:		
Motor Vehicle and Trailer Excise:		
Levy of 1954	298.68	
Levy of 1955	21,279.70	
Levy of 1956	126,363.35	
	147,941.73	
TOTAL FOR COMMERCIAL REVENUE	152,609.89	
COMMERCIAL REVENUE AND DEPARTMENTAL		
GENERAL GOVERNMENT		
MANAGER:		
Lease—Legion Hall	5.00	
Return on Postage Meter	36.22	
Return on Advertising	24.86	
Sale of Auction Property—Main St.	7,000.00	
	7,065.88	
SELECTMEN:		
U. S. Navy Charity Drive		1.00
COLLECTOR:		
Rebate on 1954 Bond	146.50	
Costs on Property Taxes	183.20	
Costs on M.V.E. Taxes	760.75	
Costs on Poll Taxes	19.10	
	1,109.55	
ENGINEERS:		
Sale of Prints	23.90	
Sale of Contract Forms	35.00	
	58.90	
PUBLIC WORKS:		
Sale of Materials	6.00	
Sale of Old Equipment	701.11	
Sale of Maps	74.00	
Sale of Loom	3.00	
Sale of Plan	1.00	
Equipment Rental	49.00	
Gas and Oil Gas Rebate	92.10	
Meter Tests	24.00	
Damage Settlements	1,024.18	
	1,974.39	
MISCELLANEOUS:		
Commonwealth of Mass.		
Reimbursement on Paraplegic Veteran's Taxes		399.83
TREASURER:		
Tax Title Releases	63.00	
Land of Low Value:		
Costs	18.90	
Sale	114.00	
Chap. 44 G.L. in Lieu of Taxes	1,259.48	
Deposit Forfeiture	30.00	
	1,485.38	
Tax Title Foreclosures		137.03
Unclaimed Checks		26.65
	12,260.61	
TOTAL FOR GENERAL GOVERNMENT	12,260.61	
BUILDING DEPARTMENT:		
Building Permits	2,764.00	
Sign Permits	20.00	
Town Hall Rentals	265.00	
Sale of Ordinance Books	85.00	
Excavation Permits	270.00	
Electrical Permits	1,076.50	
	4,880.50	
SEALER OF WEIGHTS AND MEASURES:		
Sealing Fees	341.20	
State Licenses	23.00	
	364.20	
POLICE DEPARTMENT:		
Firearms Permits	81.50	
Bicycle Registration	85.50	
Broken Windows	83.00	
	230.00	
FORESTRY AND PARKS:		
Damage to Trees		100.00
	5,174.70	
TOTAL FOR PROTECTION OF PERSONS AND PROPERTY	5,174.70	
HEALTH AND SANITATION		
HEALTH DEPARTMENT:		
Licenses and Permits	457.00	
Plumbing Permits	1,287.50	
Dental Fees	128.25	
Cabin Permits	129.00	
Motor Permits	29.00	
County Board of Dogs	31.50	
Kindergarten License	1.00	
Mass. Tuberculosis Subsidy	1,335.72	
	3,996.97	
SEWER DIVISION OF PUBLIC WORKS:		
Sewer Rentals:		
Commitments:		
June 1955	163.70	
Dec. 1955	1,275.00	
June 1956	4,231.00	
Dec. 1956	3,737.50	

Added to 1955 Taxes	571.50	
Added to 1956 Taxes	188.60	
TOTAL FOR HEALTH AND SANITATION		10,178.30
CHAPTER 90 CONSTRUCTION:		13,577.27
Contract 15521 Essex Street:		
From the State	1,500.00	
From the County	750.00	
Contract 16020 Essex Street:		
From the State	5,344.46	
From the County	4,312.26	
Contract 16647 Essex Street:		
From the State	13,740.77	
From the County	3,750.00	
Contract 16737 Walnut Street:		
From the State	5,452.25	
From the County	1,797.93	
	36,647.65	
TOTAL FOR HIGHWAYS AND BRIDGES		36,647.65
CHARITIES AND VETERAN'S BENEFITS		
OLD AGE ASSISTANCE:		
From the State	84,209.92	
From Cities and Towns	6,268.02	
From Recoveries	1,609.92	
From State Meal Taxes	5,159.80	
	97,247.66	
AID TO DEPENDENT CHILDREN:		
From the State	7,680.22	
	7,680.22	
DISABILITY AID:		
From the State	7,437.91	
	7,437.91	
GENERAL RELIEF:		
From the State	1,904.74	
From Cities and Town	2,744.94	
	4,649.68	
VETERAN'S BENEFITS:		
From the State	5,534.05	
	5,534.05	
TOTAL FOR CHARITIES AND VETERAN'S BENEFITS		122,549.52
SCHOOL DEPARTMENT:		
From the State:		
Tuition	4,234.28	
Transportation State Wards	141.04	
Transportation—all pupils	5,714.21	
Special Education	112.50	
Vocational	2,327.07	
English Speaking	40.92	
Tuition—Out of Town Pupils	100.00	
Shop Receipts	250.58	
Auditorium Rentals	255.00	
Sale of Books and Junk	202.37	
Damages—Misc.	46.50	
Damages—Books	92.98	
	947.43	
U.S. Government:		
Homemaking Teachers		12,519.66
Miscellaneous		129.95
Revolving Funds:		
Milk Program—Federal Aided		3,633.67
Cafeteria Program—Federal Aided:		
Meals	67,776.93	
Federal Funds	29,442.47	
Burglary	19.00	
Athletic Program:		
Football	2,582.45	
Basketball	576.60	
Food Concession	1.00	
	3,172.06	
LIBRARY:		
Book Fines		1,157.83
TOTAL FOR EDUCATION AND LIBRARIES		131,363.01
RECREATION AND UNCLASSIFIED		
REINVESTMENT TOWN FARM		
SALE FUNDS	100,000.00	
Compensation Insurance	35.00	
National Guard Rent	700.00	
Insurance—Fire Damage	150.00	
Commonwealth of Mass.:		
1954 Hurricane Damage	7,601.04	
Lynn Water Shed Tax	1,289.68	
TOTAL FOR RECREATION AND UNCLASSIFIED		109,775.70
ENTERPRISES AND CEMETERIES		
WATER DIVISION—PUBLIC WORK:		
Water Rates:		
Dec. 1953	11.73	
June 1954	44.70	
Dec. 1954	329.47	
June 1955	6,186.96	
Dec. 1955	35,475.87	
June 1956	61,524.87	
Dec. 1956	53,084.72	
	156,658.12	
Water Licenses:		
Added to 1955 Taxes	419.50	
Added to 1956 Taxes	10,387.14	
	10,806.64	
Water Maintenance		15,063.28
CEMETERIES:		
Sale of Lots and Graves	2,160.00	
Care of Lots	1,412.12	
Interment Fees	5,280.00	
Foundations	1,123.84	
Tomb Storage	10.00	
Interest on Per. Care Funds	6,481.56	
	16,467.52	
TOTAL FOR ENTERPRISES AND CEMETERIES		198,995.54
INTEREST		
On 1954 Real Estate Taxes	1.53	
On 1955 Real Estate Taxes	1,335.61	
On 1956 Real Estate Taxes	430.12	
On 1955 Poll Taxes	.05	
On 1956 Poll Taxes	.31	
On 1954 Motor Vehicle Taxes	41.84	
On 1955 Motor Vehicle Taxes	285.85	
On 1956 Motor Vehicle Taxes	113.22	
	2,188.63	
On Trust Funds:		
Wilson Library Fund	27.50	
Johnson Library Fund	125.00	
Annie May Kimball Fund	75.00	
Investment—Town Farm Sale Fund	2,165.12	
Investment—High School Bond Funds	386.67	
	2,779.29	
On Tax Title Redemptions		1,467.10
TOTAL FOR INTEREST		6,435.02
AGENCY AND TRUST		
Cemetery Perpetual Care Bequest	6,825.00	
Dog Licenses	3,328.70	
Dept. of Conservation—Fish and Game	2,101.50	
	(Continued on Page Seven)	

Town Accountant Report

(Continued from Page Six)

Federal Withholding Taxes	153,550.85	
Blue Cross and Blue Shield	22,114.96	
Town Farm Sale Held in Escrow	100,000.00	
Reinvested Trust Fund—Wilson Library	2,000.00	
Guarantee Deposits:		
Planning Board	320.00	
Board of Appeals	320.00	
Water Division	20.00	
TOTAL FOR AGENCY AND TRUST	309,041.00	
INDEBTEDNESS		
Temporary Loans—Anticipation of Taxes	900,000.00	
Temporary Loans—Chap. 90 Highway	43,917.93	
TOTAL FOR INDEBTEDNESS	943,917.93	
DEPARTMENTAL REFUNDS		
Old Age Assistance	1,576.87	
Aid to Dependent Children	278.35	
Disability Aid	77.45	
General Relief	41.83	
Veteran's Benefits	269.00	
Manager's Expense	47.37	
Highway Expense	38.70	
Civilian Defense Expense	210.99	
School Salaries	10.38	
School Expenses	11.10	
Tree Salaries	49.63	
Water Expenses	1.50	
Police Expenses	64.02	
School Cafeteria Salaries	1,076.98	
School Cafeteria Expenses	16.15	
Health Expenses	12.00	
Dog Officer's Expenses	1.00	
Playground Expenses	1.85	
Insurance Expenses	3,972.86	
High School Bond Issue Expenses	908.76	
Art. 56 Oakdale Brook Expenses	117.00	
TRANSFERS		
From Reserve Fund:		
To:		
Public Work Out of State Travel	100.00	
Selectmen's Expenses	200.00	
Library Expenses	541.50	
Pensions	2,859.42	
Insurance Expenses	2,176.09	
Building Expenses	2,700.00	
Building Salaries	715.73	
Cemetery Salaries	176.94	
Police Expenses	1,800.00	
Public Works Expenses	250.00	
Art. 40/1953 Land Damage Central St.	50.00	
From Reserve to Pay Sewer Loans to Dept.	11,629.68	
From County Dog License Fees to Library	14,989.83	
From Interest on Per. Care Funds to Cemetery	2,970.09	
From Sale of Cemetery Lots and Graves to Enlarge Cemetery	4,877.55	
Special Town Meeting Nov. 9, 1956	10,000.00	
From 18 accounts to Highway Expense	2,993.18	
From General Relief to 10 Salary Accounts	3,135.33	
Special Town Meeting Nov. 26, 1956		
From 5 accounts to Interest on Temporary Loans	8,100.00	
From 7 accounts to School Expenses	15,780.82	
TOTAL FOR TRANSFERS	72,476.28	
Total Receipts, Refunds and Transfers	4,341,095.23	
Cash Balance January 1, 1956	416,249.45	
	\$4,757,344.68	
1956 EXPENDITURES		
GENERAL GOVERNMENT FINANCE COMMITTEE		
EXPENSES:		
Clerical	150.00	
Association Expenses	35.00	
Supplies	6.00	
Subscriptions	25.00	
	216.00	
PLANNING BOARD		
EXPENSES:		
Professional Services	45.00	
Clerical	500.00	
Printing	20.44	
Advertising	2.00	
Stationery and Supplies	33.69	
Postage	3.50	
Reproductions	45.50	
Association Dues	20.00	
	670.13	
BOARD OF APPEALS		
SALARIES:		
Clerical	300.00	
	300.00	
EXPENSES:		
Postage	9.00	
Supplies	9.05	
	18.05	
BOARD OF SELECTMEN		
SALARIES:		
Chairman	500.00	
Members (4)	1,600.00	
	2,100.00	
EXPENSES:		
Stationery and Postage	29.55	
Printing and Advertising	213.88	
Association Dues	75.00	
	318.43	
MANAGER		
SALARIES:		
Manager	3,461.50	
Acting Manager	1,358.03	
Manager	5,296.41	
Clerk	1,571.28	
Clerk—Ext.	420.00	
	12,107.22	
EXPENSES:		
Telephones	316.25	
Stationery	16.50	
Postage	55.99	
Printing and Advertising	62.88	
Subscriptions	95.00	
Dues	4.00	
Bond	100.00	
Oer and Personal	677.55	
Print and Bind Budget	585.50	
Supplies	339.90	
	3,267.53	

SALARIES:

Accountant	5,554.80	
Principal Clerks	3,388.94	
Junior Clerks (3)	4,739.42	
	13,683.16	
EXPENSES:		
Telephones	103.95	
Stationery	9.75	
Postage	49.62	
Printing and Advertising	121.13	
Supplies	274.39	
Dues	35.00	
Subscriptions	4.00	
Association Meetings	184.00	
Equipment Repairs	39.60	
Equipment Rentals	28.50	
	849.94	

ART. 16—1954 BOOKKEEPING MACHINE & SUPPLIES

EXPENSES:		
Supplies	89.37	
	89.37	

TREASURER

SALARIES:		
Treasurer	4,433.65	
Junior Clerks (2)	4,994.22	
	9,427.87	

EXPENSES:		
Telephone	100.10	
Stationery	40.30	
Postage	194.33	
Printing and Advertising	171.30	
Supplies	103.29	
Dues	2.00	
Bond	286.00	
Registration Town Notes	39.00	
Equipment Rental	35.00	
New Equipment—Check Writer	500.00	
Equipment Repairs	45.00	
	1,507.32	

TAX TITLE FORECLOSURES

EXPENSES:		
Printing and Advertising	14.10	
Recording and Registration	1,819.45	
Petitions	203.00	
	2,036.55	

TAX COLLECTOR

SALARIES:		
Collector	4,031.95	
Principal Clerk	3,541.82	
Senior Clerk	3,261.53	
	10,834.40	

EXPENSES:		
Telephone	92.05	
Printing and Advertising	325.75	
Stationery	9.75	
Postage	917.91	
Supplies	132.08	
Dues	2.00	
Bond	457.50	
Recording Tax Titles	48.00	
Equipment Rental	25.00	
Equipment	47.05	
Equipment Repairs	11.00	
	2,068.09	

ASSESSORS

SALARIES:		
Chairman	885.46	
Members (2)	860.63	
Principal Clerk-Secretary	5,554.80	
Senior Clerks—part year	1,569.64	
Junior Clerk—part year	2,719.32	
Junior Clerk—part year	536.40	
Junior Clerks—Temporary	45.24	
	12,621.44	

EXPENSES:		
Telephones	112.85	
Postage	93.15	
Stationery	27.00	
Printing and Advertising	744.00	
Supplies	93.29	
Dues	33.00	
Association Expenses	150.00	
Transportation	300.00	
Searching Records	383.64	
Binding	25.75	
I.B.M. Billing	1,193.80	
Equipment Repairs	31.92	
Plans	12.00	
Appellate Tax Board	450.00	
	3,850.90	

LAW

SALARIES:		
Town Counsel	3,600.00	
	3,600.00	

EXPENSES:		
Supplies	26.75	
Recording Fees	18.50	
Sheriff Service	5.80	
Legal	301.00	
Subscriptions	45.00	
	397.05	

JUDGMENTS AND SETTLEMENTS

EXPENSES:		
Carl Surabian	25,345.49	
Rose Chaves	150.00	
Laura V. Perkins	33.00	
R. W. Currant	255.00	
Edmund and Maud Meeker	1,250.00	
	27,033.49	

TOWN CLERK

SALARIES:		
Town Clerk	963.17	
	963.17	

EXPENSES:		
Printing and Advertising	113.47	
Postage	95.00	
Supplies	58.39	
Bond	7.30	
Dues	17.50	
Print Finance Committee Report	405.25	
	697.11	

14,714.75

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C. F. NELSON PRATT
... Town Moderator

Moderator's Report

To the Town Manager:

I hereby submit my annual report as Moderator. In 1956 I appointed five Committees of ten members, one from each of the precincts. The Committees were selected to study all phases of town government in order to be more fully informed when action was to be taken at the Annual Town Meeting.

The Committees were: Police and Fire, Public Works, Schools, All Other Departments and Special Articles.

The Town Meeting required less number of sessions than in 1955 to complete its work.

I appointed three members to the Finance Committee for the regular three year term. Also two members were appointed to serve until the final session of the 1957 Annual Town Meeting to fill two vacancies caused by resignations.

I wish to take this opportunity to express by appreciation for the cooperation of the Town Meeting Members and the Finance Committee.

Respectfully submitted,
C. F. NELSON PRATT,
Town Moderator

Fire Department

Years ago, the main responsibility of a fire department is to protect the lives and property of the people from the ravages of fire. Today a modern fire department engages in other activities such as answering calls for oxygen, the use of the rescuator and emergency accidents. Many times during the course of the year the aerial ladder of the fire department is used to assist our citizens in matters outside the scope of fighting fires.

Under the able leadership of Chief Joseph L. Maguire, Saugus has a fine fire department and the record of the department is good. In 1956 the department responded to a total of 750 calls and in every instance acquitted themselves in a fine manner.

The department has some fine new equipment but there is also some room for improvement as the following equipment list shows:

Engine No. 1, the new LaFrance 1000 gallon pumper received this year, has served efficiently and is in fine condition.

Engine No. 2, Mack 1930 600 gallon pumper is still being retained as reserve apparatus, but is unreliable.

Engine No. 3, Mack 1000 gallon pumper is 14 years old and is in good condition.

Engine No. 4, the Mack hose wagon and woods fire unit is in poor condition and should be replaced or rebuilt. Sending a heavy pumper into wooded areas is not recommended.

The aerial ladder truck, purchased in 1952 is in fine condition good for many years of efficient service. Our two-way radio equipment is well maintained and was a real valuable addition to the department.

The department was saddened on October 11, 1956, when firefighter Walter Wetmore suddenly passed away. He was an excellent firefighter in every respect and a credit to the department.

The total cost of operating the department for the year 1956 was as follows: Salaries \$112,606.50, Expenses \$10,343.50. New equipment \$14,300.

In a temporary museum at the Iron Works Restoration hundreds of relics found at the site are on display. A well-preserved section of the original furnace waterwheel still reveals the fine workmanship of some forgotten wheelwright.

As the story of Hammersmith, Saugus, was unearthed it became increasingly clear that this was not only the forerunner but a worthy forerunner of a great industry. It was also in many ways a prototype of American industry in general.

Playgrounds

Under policies established by the Board of Playground Commissioners, a very successful recreation program was carried out for the year 1956. There were four playgrounds and five play areas in operation during the season with each area under proper supervision. Under direction of the playground commissioners the program was supervised by Miss Elizabeth Nelson and her able assistant, Jean McCarthy. They were ably assisted by eight other instructors.

During the year a fence was constructed at Stocker field, an all metal sea-saw erected at Bristol street and the ball field at Stocker field was completed. Fill at the Anna Park playground was graded and sanitary drinking fountains were installed at North Saugus, Lynnhurst and Oaklandvale areas. A swing and slide was erected at Oaklandvale, a backstop at the Fairchild property which was also graded, loamed and partially seeded. A basketball board was erected at Lynnhurst, also a swing and slide was erected at this same area. With fill from the Chapter 90 job at Essex street, Grandview Park was brought to street level and storm drains were also installed. In addition badminton poles were erected at Stockpole Field, Hurd and Lynnhurst areas. Besides the regular activities such as art, crafts, softball, etc., a controlled music program was established and a trip to a big league ball game at Fenway Park was included.

As parent participation plays a large part in the success of any children's program, a plan was instituted to interest the adults in the small fry activities. This plan included parents day each week, cookouts, field day, etc. It is intended that activities along this line will become a permanent part of the summer program in the future.

The year 1956 saw an increase over the record enrollment of 800 plus in 1955 with an enrollment of 900 plus. Average attendance for each day was greater than 400.

The summer softball program for the men was carried out under the supervision of John Harrington. There were eight teams competing and trophies were awarded to the winning teams.

In keeping with the policy established in the past of concentrating on one area at a time, an all-out effort will be made to complete the new Lynnhurst Playground (Fairchild property). In addition investigations are currently under way to provide playground facilities at Oaklandvale, North Saugus and Golden Hills.

Respectfully submitted,
KENNETH B. NILES,
Chairman

WESTBY ROGERS
JOHN SCIRE
FRED CALLAHAN
ARTHUR METZGER

Board of Playground Commissioners

Report of Dog Officer

All dogs in the Commonwealth of Massachusetts must be licensed in accordance with the provisions of Section 37, Chapter 140 of the General Laws. In order that the provisions of this statute may be conformed with, law enforcement officials in the person of dog officers are appointed in the cities and towns of the Commonwealth.

It is the duty of the dog officers to see to it that every dog within the confines of his community is licensed in accordance with the statutes. During the year 1956 779 were licensed at \$2.00 each, 140 females were licensed at \$5.00 each, 475 spayed females at \$2.00 each, 4 kennels at \$10.00 each, 3 kennels at \$25.00 each, 4 kennels at \$50.00 each. Total receipts for the licensing of all dogs and kennels amounted to \$3522.00.

This money is turned over to the County. After all county expenses concerned with the licensing and the regulating of dogs are paid for by the County Treasurer the balance from the dog fund licenses are returned to the cities and towns of the County. When these funds are returned to the local community they can be only used for educational and library purposes.

It has been the practice in Saugus for many years to turn these funds over to the Town Library. In 1955 approximately \$2500 was added to the Library appropriation from the dog fund. Due to the fact that the Town was late in taking the 1956 census and the dog officer subsequently did not receive a dog list the total amount received for licenses in 1956 was somewhat less than the 1955. What the Town's return will be in 1957 from the '56 collections is unknown at the present time.

Mr. William Cahill, dog officer for the Town, does an excellent job in carrying out the provisions of the statutes relating to the licensing of dogs. The total cost of operating this department to the Town for the year 1956 was as follows: Salary of Dog Officer \$1000.00, expenses \$30.45.

Town Accountant Report

(Continued from Page Seven)

ELECTION AND REGISTRATION

SALARIES:			
Registrars	\$	300.00	\$ 300.00
EXPENSES:			
Printing and Advertising		508.00	
Postage		42.00	
Supplies		36.55	
Recinct Officers		2,168.00	
Clerical		464.00	
Police		364.00	
Custodians		218.00	
Rental		20.00	
Labor		50.00	
		3,870.95	
		4,170.95	

INDUSTRIAL DEVELOPMENT

SALARIES:			
Director		1,375.00	1,375.00
EXPENSES:			
Telephone		84.90	
Supplies		32.05	
Postage		6.00	
		122.95	
		1,497.95	

ENGINEERING

SALARIES:			
Engineer		2,440.37	
Assistant Engineer		1,950.03	
Eng. Aide Gr. 3 — Actg. Jr. Eng.		4,434.38	
Jr. Engineer — part year		1,025.96	
Jr. Engineer — part year		1,909.55	
Jr. Engineer — temporary		2,190.00	
Engr. Aide		63.00	
Clerk — part year		949.59	
Overtime		219.64	
Labor		162.54	
Professional — Master Plan		4,600.00	
		20,065.06	

EXPENSES:			
Telephone		175.05	
Stationery		25.93	
Postage		8.50	
Recording Fees		5.00	
Office Supplies		107.87	
Dues		35.00	
Association Meetings		64.01	
Insurance and Registration		153.05	
New Equipment		459.09	
Equipment Repairs		115.92	
Engineering Supplies		159.17	
Training and Prints		108.51	
Gasoline and Oil		139.45	
		1,633.55	
		21,698.61	

PUBLIC WORKS ADMINISTRATION

SALARIES:			
Superintendent		351.74	
Principal Clerk		156.96	
Senior Clerk		132.54	
Junior Clerk		127.37	
Junior Clerk		15.75	
		784.37	
EXPENSES:			
Telephones		587.41	
Postage		15.00	
Printing and Advertising		46.00	
Supplies		112.51	
Light		328.06	
Fuel		1,071.94	
Water		40.00	
Legal		250.00	
		2,450.92	
		3,235.29	

TOTAL FOR GENERAL GOVERNMENT

PROTECTION OF PERSONS AND PROPERTY

POLICE

SALARIES:			
Chief		5,584.66	
Captain		4,869.94	
Fire Fighters (4)		18,263.80	
Patrolmen (18)		63,456.28	
Reserves and Specials		8,476.00	
Matron		250.00	
School Traffic		338.00	
		101,338.58	

EXPENSES:			
Telephones		1,693.54	
Printing and Advertising		95.01	
Postage		39.99	
Dues		14.00	
Association Meetings		75.00	
Office Supplies		373.77	
Miscellaneous		37.38	
Radio Maintenance		550.00	
Gasoline and Oil		2,177.28	
Equipment Repairs		627.73	
Tires and Tubes		285.29	
Equipment for Men		38.61	
Uniforms		1,045.10	
Photographic Supplies		28.58	
Meals for Prisoners		21.82	
New Cars (3)		4,274.00	
		11,257.08	
		112,895.64	

DOG OFFICER

SALARIES:			
Dog Officer		1,000.00	
		1,000.00	
EXPENSES:			
Supplies		20.45	
		20.45	
		1,020.45	

FIRE

SALARIES:			
Chief		6,580.82	
Lieutenant (2)		9,143.90	
Fire Fighters (23)		96,303.34	
Call Firefighters		945.87	
Permanent Intermittent		129.80	
Relief Men		435.51	
Overtime		67.76	
		112,606.80	
EXPENSES:			
Telephones		324.31	
Postage		7.00	
Advertising		9.63	
Office Supplies		15.25	
Radio Maintenance		435.00	
Gasoline and Oil		713.77	
Station Supplies		303.23	
Chemicals and Oxygen		124.00	
Uniforms, Rubber Coats and Boots		1,002.36	
Hydrant Rentals		2,600.00	

Equipment Repairs		1,101.88	
Medical Service and Supplies		303.50	
Equipment for Men		153.98	
Hose		975.00	
Association Meetings		50.00	
Snow Removal		422.80	
New Equipment:			
American LeFrance Pump and Hose Car		14,300.00	
American LeFrance Pump and Hose Car		485.00	
Pump		188.92	
Masks		888.80	
Misc. Small Equipment		534.72	
		24,843.36	
		137,249.95	

FIRE ALARM

SALARIES:			
Superintendent		927.50	
Labor		732.50	
		1,660.00	

EXPENSES:			
Supplies		45.10	
Labor		154.15	
Alarm Box and Wire		483.00	
		682.25	
		2,342.25	

FOREST FIRES

EXPENSES:			
Telephone		28.30	
Medical		10.00	
Supplies		54.00	
Meals		4.87	
Labor		331.80	
Gasoline and Oil		38.70	
Radio Maintenance		37.00	
Advertising		5.25	
		509.72	
		509.72	

BUILDINGS REPAIR AND MAINTENANCE

SCHOOL BUILDINGS

SALARIES:			
Superintendent		2,451.68	
Maintenance Repairmen		7,142.41	
		9,594.09	

EXPENSES:			
Printing and Advertising		9.28	
Carpentry and Lumber		200.40	
Cesspools		30.40	
Supplies		22.00	
Electrical Work		1,227.70	
Plumbing Work		1,191.53	
Roofing Work		497.40	
Heating Contract — Sweetser School		2,100.00	
Tools		20.70	
Glass and Glazing		441.03	
Hardware		439.44	
Heating Repairs		897.22	
Masonry		398.60	
Doors and Windows		69.15	
Oil Burner Service		133.95	
Painting		49.93	
Plastering		112.00	
Transportation		26.62	
Septic Tanks — 3 Schools		450.00	
Retaining Wall — Ballard School		568.13	
		8,885.14	
		18,479.23	

OTHER BUILDINGS

SALARIES:			
Superintendent		2,268.96	
Wire Inspector		1,274.73	
Maintenance Repairmen		4,800.99	
Clerk		1,312.25	
Custodian — Town Hall		3,339.00	
Custodian — Police Station		3,138.80	
Janitress — Town Hall		1,325.00	
Overtime		784.21	
		18,253.94	

EXPENSES:			
Telephones		214.14	
Stationery		17.55	
Postage		24.99	
Printing and Advertising		190.88	
Office Supplies		146.47	
Dues and Subscriptions		26.90	
Fuel		4,339.70	
Light		2,353.22	
Water		217.41	
Sewer		59.00	
Carpentry and Lumber		633.83	
Custodian Supplies		706.64	
Electrical		1,215.94	
Tools		245.63	
Glass and Glazing		186.44	
Hardware		554.11	
Heating Repairs		474.65	
Masonry		9.75	
Doors and Windows		20.90	
Oil Burner Service		70.00	
Painting		788.05	
Plastering		26.50	
Plumbing		242.38	
Gasoline and Oil		991.65	
Truck Repairs		121.07	
Town Hall Wiring		113.23	
Town Hall Painting		238.70	
Special License		25.00	
Contract — Heating Fire and Police Station		1,408.41	
		15,643.14	
		33,897.08	

SEALER OF WEIGHTS AND MEASURES

SALARIES:			
Sealer		1,000.00	1,000.00
EXPENSES:			
Transportation		50.00	
		50.00	
		1,050.00	

FORESTRY AND PARKS

TREE DIVISION

SALARIES:			
Superintendent		1,724.34	
Labor		4,339.02	
Seasonal Labor		63.85	
Overtime		40.95	
		6,168.06	

EXPENSES:			
Telephone		10.00	
Dues		7.75	
Association Meetings		25.55	
Supplies		226.58	
Equipment Repairs		408.48	
Gasoline and Oil		428.38	
Tires and Tubes		5.92	
Small Equipment		332.50	
Labor		28.00	
Registration		8.00	
		1,490.14	
		7,658.20	

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Town Accountant Report

Continued from Page Eight)

FORESTRY AND PARKS
MOTH DIVISION

SALARIES:		
Superintendent	3,243.88	
Labor	7,603.38	
Overtime	323.27	
		11,170.31
EXPENSES:		
Supplies	80.00	
Equipment Repairs	72.61	
Tires and Tubes	47.76	
		200.37
		11,370.68

FORESTRY AND PARKS
DUTCH ELM DIVISION

EXPENSES:		
Supplies	441.13	
Equipment Repairs	64.39	
Contract	190.00	
		695.52
		695.52

FORESTRY AND PARKS
PUBLIC GROUNDS

SALARIES:		
Seasonal Labor	3,143.70	3,143.70
EXPENSES:		
Seed	303.00	
Equipment Repairs	34.35	
Supplies	64.55	
		401.90
		3,545.60

CIVILIAN DEFENSE

EXPENSES:		
Telephone and Sirens	547.98	
Printing and Advertising	7.44	
Supplies	257.92	
Light	114.15	
Fuel	139.21	
Gasoline and Oil	166.38	
Tires and Tubes	53.81	
Uniforms and Equipment	379.50	
Equipment and Repairs	591.32	
Directors Expenses	363.53	
Warning System Maintenance	75.00	
Insurance	108.00	
Ground Observers Corps	9.65	
Garage Maintenance	165.37	
Communications Service	228.00	
Ambulance Maintenance	225.83	
Fire Auxiliary	51.07	
Training	35.14	
Police Fees	10.00	
Ground Observers Tower	353.00	
		3,878.30
		3,878.30

HEALTH AND SANITATION
HEALTH

SALARIES:		
Board	900.00	
Agent	5,198.07	
Nurse	3,057.68	
Clerk	1,312.25	
		10,468.00
EXPENSES:		
Telephone	211.15	
Stationery	22.40	
Postage	35.00	
Printing	170.44	
Advertising	75.36	
Supplies	284.40	
Dues	31.50	
Subscriptions	10.00	
Express	13.38	
Conference	25.00	
Gasoline and Oil	264.79	
Tires and Tubes	104.60	
Car Repairs	128.62	
Insurance and Registration	216.30	
Garage Rent	55.00	
Agent's License	11.00	
Relief Inspector	175.00	
Private School Examination	35.00	
Tuberculosis Board and Care	4,344.42	
Medicine and Medical	107.84	
Premature Babies	470.90	
Ambulance Service	10.00	
Board of Dog	56.00	
Burying Dead Animals	246.00	
Dental Equipment	275.00	
Diphtheria Clinic	75.00	
Well Child Clinic	214.20	
Polio Clinic	100.08	
Dental Clinic	500.00	
Dog Clinic	84.00	
Dental Supplies	19.68	
Laboratory		
Supplies and Repairs	72.41	
Equipment	45.50	
Permit	3.50	
Water Analysis	5.00	
Contracts:		
Garbage Collection	11,250.00	
Rubbish Collection	26,588.88	
		46,337.40
		56,805.40

SEWER MAINTENANCE

SALARIES:		
Superintendent	351.75	
Principal Clerk	156.96	
Senior Clerk	132.54	
Junior Clerk	127.37	
Junior Clerk	15.75	
Labor — Overtime	354.24	
		1,138.61
EXPENSES:		
Postage	68.58	
Power and Light	3,148.11	
Water	20.00	
Materials and Supply	273.74	
Equipment Repairs	1,827.55	
Pipe and Fittings	20.33	
Registration	3.00	
City of Lynn — Outfall Sewer Maint.	421.00	
City of Lynn — Maint. of Connections	15.00	
		5,797.31
		6,935.92

ART. 10 A.T.M. 1956 MOSQUITO CONTROL
Chapter 112 Acts of 1931

EXPENSES:		
Commonwealth of Massachusetts	1,000.00	1,000.00
		1,000.00

ART. 10 A.T.M. MOSQUITO CONTROL
Aerial Spraying

EXPENSES:		
Contract	989.52	989.52
		989.52

TOTAL FOR HEALTH AND SANITATION
HIGHWAYS AND BRIDGES
HIGHWAYS

SALARIES:		
Superintendent	2,110.49	
Principal Clerk	941.78	
Senior Clerk	795.23	
Junior Clerk	764.25	
Junior Clerk	94.50	
Labor	55,767.11	
Overtime	907.14	
		61,380.50

EXPENSES:		
Advertising and Express	145.46	
Gasoline and Oil	2,999.94	
Equipment Repairs	9,935.26	
Street Lanes	650.00	
Materials and Supplies	1,159.75	
Basin and Manhole Service	2,023.90	
Tires and Tubes	946.99	
Registration	66.00	
Chapter 386, Acts of 1953		
Private Ways	5,311.39	
Bitumens, Drain and Street Repairs	26,636.31	
Street Signs	429.64	
Construction:		
Davis Court	6,163.25	
Fence	340.25	
		56,808.14
Snow and Ice Removal:		
SALARIES:		
Labor — Overtime	12,781.24	12,781.24
EXPENSES:		
Advertising	14.88	
Sand and Salt	6,066.06	
Equipment Repairs	6,771.38	
Gasoline and Oil	1,296.29	
Plowing — Hired Equipment	5,774.35	
		20,762.98
		151,732.84

ROAD MACHINERY

EXPENSES:		
Advertising	19.25	
Concrete Mixer	431.20	
Used G.M.C. Truck	950.00	
Dodge Truck	2,900.00	
		4,300.45
		4,300.45

CHAPTER 90 — ESSEX STREET HIGHWAY
Contract Agreement, No. 15521

EXPENSES:		
Contractor	3,027.12	3,027.12
		3,027.12

CHAPTER 90 — ESSEX STREET HIGHWAY
Contract Agreement, No. 16020

EXPENSES:		
Contractor	10,209.81	10,209.81
		10,209.81

CHAPTER 90 — ESSEX STREET HIGHWAY
Contract Agreement, No. 16647

EXPENSES:		
Contractor	19,198.22	
Materials	284.40	
		19,482.62
		19,482.62

CHAPTER 90 — WALNUT STREET HIGHWAY
Contract Agreement, No. 16737

EXPENSES:		
Contractor	15,989.85	
Materials	35.00	
		16,024.85
		16,024.85

CHAPTER 90 — ESSEX STREET CURB AND SIDEWALK
Contract Agreement, No. 15521

EXPENSES:		
Contractor	9,789.85	9,789.85
		9,789.85

CHAPTER 90 — ESSEX STREET CURB AND SIDEWALK
Contract Agreement, No. 16020

EXPENSES:		
Contractor	10,687.25	10,687.25
		10,687.25

LAND DAMAGE — ESSEX STREET
Art. 20 1956 A.T.M.

EXPENSES:		
Curbing	395.00	
Labor	745.00	
Repairs	43.98	
		1,183.98
		1,183.98

STREET LIGHTING

EXPENSES:		
Town Streets	34,389.50	
Salem Turnpike	778.56	
Traffic Lights	550.00	
Lighting Monument	165.11	
		35,883.17
		35,883.17

REPAIR HURD AVE. AND PELHAM STREET
Art. 25 1954 A.T.M.

EXPENSES:		
Materials	289.30	289.30
		289.30

STREET ACCEPTANCES — EASEMENTS

EXPENSES:		
Art. 25, 1956 A.T.M. Nason Road	8.00	
Art. 78, 1956 A.T.M. Alfred Road	7.00	
Art. 2, 1956 S.T.M. Spring Lane	5.00	
		20.00

LAND DAMAGES — CENTRAL STREET
Art. 40 1953 A.T.M.

EXPENSES:		
Legal Service	700.00	
Damages: Leslie and Maud Paine	1,250.00	
		1,950.00
		1,950.00

CONSTRUCT DAVIS COURT
Art. 5, 1955 S.T.M.

EXPENSES:		
Contractor	2,546.75	2,546.75
		2,546.75

(Continued on Page Ten)

Public Welfare

The Public Welfare Department is responsible for the administration of all public assistance programs in the Town of Saugus. The program in the Town of Saugus consists of four categories namely, Old Age Assistance, Aid to Dependent Children, Disability Assistance and General Relief.

The first three are Federally and State aided with the last named, General Relief, being borne in its entirety by the taxpayers of Saugus, with the one exception being that people who have no settlement in Saugus on General Relief are paid for either by other cities or towns or by the State itself. Local taxpayers pay 16% of the cost of Old Age Assistance, 18% of Aid to Dependent Children and 25% of disability assistance, the remainder being paid for by the Federal and State Governments.

Saugus has been very fortunate despite the fact that the standards of all categories and the cost of all categories have been increased. In addition the Great and General Court passed legislation last year that allowed aliens of twenty years' residence in a community to become eligible for Old Age Assistance. The legislature by special act also allowed old age assistant recipients \$2.50 monthly for transportation and there was also an increase of 6% in the total budgets in these Federal aided categories.

However, through proper investigation and proper supervision the department was able to stay well within its budget.

The total cost for Old Age Assistance for the year was approximately \$207,000 of which the Town paid \$31,619. The total cost to administer the Aid to Dependent Children category was \$22,403, the town's share being \$3,720. The total cost of Disability Assistance was \$19,820 with the town's share being \$5,528. Total expenditures for General Relief amounted to \$14,176 and the Town received back from other cities and towns and from the State itself \$4,529 leaving a net cost to the Town of \$9,646.

Saugus is fortunate in that it has an excellent Welfare Board and an excellent Welfare Agent in the person of John F. Keane. Mr. Keane is thoroughly trained and well versed in all phases of public assistance administration. He is doing an excellent job for our town and is the type of administrator that the Town can be justly proud.

The net cost to the Town for all categories of relief amounted to \$50,515.40 or approximately \$2.00 on the tax rate.

Signed:
ERNEST M. HATCH,
Chairman
WALTER T. BRANDER
GEORGE A. ANDERSON

Forestry and Parks

The Forestry and Parks Department of the Town of Saugus is responsible for the general care and maintenance of all trees and shrubs on the Town streets and also responsible for the upkeep of our playgrounds.

The Department consists of a Superintendent and four subordinates. During the past year the department topped and removed 62 trees, which had been condemned because of the Dutch Elm disease. The department also cut considerable roadside brush from various streets of the Town in co-operation with the Highway Department.

All wooded areas in the Town were inspected for gypsy moth and brown-tail moth and all town owned elm trees were sprayed three times during the year in an attempt to control and retard the Dutch Elm disease. All poison ivy in various sections of the Town was also sprayed.

In addition the department cut the grass and maintained and kept in good physical condition the playgrounds at Stackpole and Stocker fields, Anna Parker, Bristow Street and Lynnhurst. In addition to the aforementioned work the department assisted the Highway Division in such projects as cleaning out brooks, road patching and snow removal.

The total cost of operating the department for the year 1956 was as follows:
Salaries \$20,494.84
Expenses 2,796.93
In November of 1956 your Town Manager consolidated the department and made it a division of the Public Works Department.

At the ironworks men made good iron and in impressive quantities. But, although the need for iron then was as great as our need for steel today, operations were fitful. Proprietorship changed hands, there were overwhelming legal complexities and finally, about 1870, the plant was wholly abandoned. What had been the bustling little industrial community of Hammermill became just another stretch of farm land.

Supr. of Buildings

Effective November 15, 1956, I was appointed as Building Inspector and Superintendent of Buildings on a temporary basis. This Department has had three different Superintendents since January 1, 1956, and in view of this fact, plus the fact that I have been on the job only a matter of some two weeks, means that my 1956 report may not be completely up-to-date in some respects.

When I assumed the duties of Building Inspector and Superintendent of Buildings I found some projects still in the process of being completed; one in particular being the new cafeteria in the Ballard School. This will be completed by January 1, 1957.

The other projects which were put through under special articles, such as (1) Rebuilding Sweetser School boiler, (2) New oil burner in Police Station, (3) New furnace at Centre School, and (4) Hot-topping the Sweetser playground, have all been completed and giving satisfactory performance.

There were many projects undertaken by the Building Department in 1956 and completed by them, that to my mind were more than general maintenance. I believe that the Town is fortunate in having three men in this department with many and varied skills, who can do work which normally would have to be let-out on contract, and costing the town a great deal more than the salaries which these men receive. Some of the projects completed by the Building Department are as follows:

Centre School: (a) New windows and three new fire doors installed. (b) Plumbing replaced throughout with modern tubing. (c) All rooms repaired and new lights installed. (d) All rooms painted before occupancy in September.

Sweetser School: There were no major projects other than the rebuilding of the boiler, but the maintenance department was kept busy repairing buckled floors, outside doors, and the usual minor items such as broken windows, etc.

Lynnhurst School: There were no major projects on this school in 1956, but new stairs were installed outside, and the basement around lavatories, etc., was renovated. Armitage School: The Armitage is one of our schools which appears to be in very good condition at the present time. Recently there were twenty panes of glass replaced, and screens placed around basement windows, but other than the usual minor items, this school is in fairly good condition.

Roby School: In the Roby School the old plumbing was replaced and new lavatories installed. As usual, broken windows was a big item in this school, and throughout the year the Building Department was kept busy replacing same.

Ballard School: At this school I found conditions in general to be good, considering the age of this building. A new cafeteria will be completed under a special article, by January 1, 1957. A retaining wall was built in the summer of '56 at this school by the Building Department, and the fence repaired at the same time.

One condition that does exist at this school, and to my mind should be corrected, is the surface on the inside of the outside walls. Because of condensation or some unknown cause, the paint peels and continually falls off, leaving an unsightly and unsanitary condition. When the cause of this trouble is found, the walls will be treated or covered with plywood and painted, correcting the worst condition on this building.

Town Hall: This building, being one of our oldest, is in about the worst condition of all our public buildings. This department did considerable painting and maintenance work on the outside, but because of its age, new defects are continually cropping up. New locks were installed in the interior of the Town Hall, and considerable new wiring by the Building Department.

There was considerable more work performed by the Building Department that would not come under the class of maintenance, such as (1) A new masonry building for the storage of oil, built for the Public Works. (2) The Sheppard house which was relocated on Westland Avenue, had to have a boiler installed and new bulkhead, cellar stairs, block foundation, and new cellar floor.

Central Junior High School: This school, which was formerly the old High School, is in need of a great many repairs; many of them being major in nature, that will require special articles for outside contract work. In 1956 there was some work done under a special article, that consisted of considerable new wiring and new lights; also a new floor was installed in Room 110.

The following items show a general run-down of some of the work done in 1956 and being done throughout the year by this department: (1) About 100 ft. water main, Central Jr. High replaced with 2" (Continued on Page Eleven)

Town Accountant Report

(Continued from Page Nine)

LAND DAMAGES — PELHAM STREET
Art. 9, 1955 S.T.M.

EXPENSES:	
Materials and Supplies	625.18
Labor	233.33
Water	165.26
Telephone Changes	3.00
Contract Balance — Move Sheppard House	232.00
	1,263.77

LAND DAMAGES — HURD AVE. AND PELHAM STREET
Art. 59 1956 A.T.M.

EXPENSES:	
Contractor	2,628.00
Foundation	225.00
Lumber	26.70
Plumbing	100.00
Electrical	13.05
Cement	5.35
	3,000.00

DRAINAGE — OAKLANDVALE AVENUE
Art. 36 1956 A.T.M.

EXPENSES:	
Basin construction	45.00
Frames and covers	275.00
Pipe	364.56
Bitumols	671.79
Hired Equipment	164.68
Cement	4.35
	1,555.38

DRAINAGE — GRANDVIEW AVENUE
Art. 65 1956 A.T.M.

EXPENSES:	
Materials	284.24
Labor	295.68
	579.92

DRAINAGE — WENDALL AND NEWHALL STREETS
Art. 14 1956 A.T.M.

EXPENSES:	
Curb Stone	161.94
Supplies	86.48
Frames and Covers	351.00
Pipe	1,186.40
Cement Blocks	128.11
Bricks	142.50
Cement	53.10
	2,809.53

PELHAM STREET CONSTRUCTION
Art. 56 1955 A.T.M.

Frames and Covers	142.00
Brick	85.50
Pipe	82.32
Supplies	.42
Bitumols	2,108.04
Curb Stone	53.38
	2,472.26

TOTAL FOR HIGHWAYS AND BRIDGES
276,068.85**CHARITIES AND VETERAN'S BENEFITS**
OLD AGE ASSISTANCE — ADMINISTRATION

SALARIES:	
Board	675.00
Agent	3,818.56
Principal Clerk	2,827.31
Social Worker	2,127.30
Social Worker	2,485.58
Overtime	1,235.23
	37.42
	13,006.40

EXPENSES:	
Telephone	121.91
Stationery and Postage	288.60
Printing and Advertising	37.50
Supplies	351.11
Dues and Association Meetings	80.75
Insurance	102.42
Servicing Equipment	105.35
Gasoline and Oil	263.65
Repairs to Car	40.59
New Equipment	2,011.52
	3,413.31

OLD AGE ASSISTANCE — AID

EXPENSES:	
Cash	203,594.36
Cities and Towns	4,226.25
	207,820.61

AID TO DEPENDENT CHILDREN — ADMINISTRATION

SALARIES:	
Board	90.00
Agent	553.60
Principal Clerk	429.18
Senior Clerk	325.92
Social Worker	376.12
Social Worker	122.30
	1,897.32

EXPENSES:	
Telephone	15.00
Stationery and Postage	40.00
Printing and Advertising	4.50
Supplies	44.50
Dues and Association Meetings	15.00
Insurance	15.00
Servicing Equipment	4.30
Gasoline and Oil	29.00
Repairs to Car	6.30
	177.10

AID TO DEPENDENT CHILDREN — AID

EXPENSES:	
Cash	22,403.98
	22,403.98

DISABILITY AID — ADMINISTRATION

SALARIES:	
Board	90.00
Agent	461.50
Principal Clerk	357.85
Senior Clerk	271.60
Social Worker	317.60
	1,498.35

EXPENSES:	
Telephone	15.00
Stationery and Postage	64.30
Printing and Advertising	1.00

Supplies	30.00
Dues and Association Meetings	10.50
Insurance	15.00
Servicing Equipment	14.67
Gasoline and Oil	24.50
Repairs to Car	6.45
	185.47

DISABILITY AID — AID

EXPENSES:	
Cash	19,820.52
	19,820.52

GENERAL RELIEF — ADMINISTRATION

SALARIES:	
Board	45.00
Agent	276.90
Principal Clerk	233.12
Junior Clerk	162.98
Social Worker	197.28
	915.28

EXPENSES:	
Telephone	10.50
Stationery and Postage	24.15
Printing and Advertising	2.50
Supplies	21.00
Dues and Association Meetings	5.25
Insurance	7.50
Servicing Equipment	7.50
Gasoline and Oil	14.50
Repairs to Car	3.00
	95.90

GENERAL RELIEF — AID

EXPENSES:	
Cash	1,612.86
Groceries	1,736.84
Medicine and Medical	1,106.31
Fuel	83.20
Board and Care	1,012.95
Cities and Towns	7,619.49
Burials	35.00
	14,176.65

VETERAN'S BENEFITS — ADMINISTRATION

SALARIES:	
Director	1,900.00
	1,900.00

EXPENSES:	
Telephone	99.20
Stationery and Postage	12.00
Supplies	16.32
Dues	10.00
	137.52

BENEFITS:	
Cash	12,025.00
Groceries	110.00
Medicine and Medical	2,239.98
Fuel	19.49
Transportation	50.00
	14,444.37

TOTAL FOR CHARITIES AND VETERAN'S BENEFITS
EDUCATION AND LIBRARIES
SCHOOL

SALARIES:	
Superintendent	9,076.96
Teachers	616,056.17
Clerical	14,975.61
Nurses	7,266.38
Custodians	74,372.71
Band Director	4,092.24
Physicians	2,000.00
Game Officials	3,850.00
Cafeteria Director	3,592.36
	734,482.13

EXPENSES:	
Telephones	2,129.51
Printing and Advertising	1,069.38
Books	12,398.70
Supplies	10,985.30
Transportation	32,300.85
Truck — Maintenance and Operation	313.18
Truants	104.57
Light	16,854.10
Fuel	33,397.37
Graduation	446.64
Equipment	6,732.72
Tuition	285.65
Water and Sewer	1,890.40
Band	1,859.24
Care of Grounds	551.79
Tests	195.82
Guidance	507.00
Shop	1,890.95
Visual Education	890.13
High School Library	832.29
Jr. High School Library	282.43
Athletics	4,374.04
Physical Education	444.89
Homemaking	677.12
Staff Expenses	365.27
Auto Driving Operation	679.47
Hand Writing Supervision	2,800.00
Nurse Transportation	600.00
Supervisor Travel — In State	825.00
Burglary and Theft Insurance	300.40
	137,216.92

PERSONNEL:
Out of State Travel

	197.55
	197.55

U. S. Grant Homemaking Teachers
Smith-Hughes — George Barden Account

SALARIES:	
Teachers	9,856.98
	9,856.98

TRADE SCHOOL TUITION

EXPENSES:	
City of Lynn	1,089.80
City of Cambridge	10.00
City of Salem	6.00
City of Everett	425.79
City of Malden	398.85
City of Medford	171.36
City of Waltham	162.00
City of Boston	52.20
Lynn Vocational	852.00
Town of Wakefield	19.20
Town of Lexington	4.80
Transportation of Pupils	207.50
	3,999.50

ATHLETIC REVOLVING FUND

EXPENSES:	
Game Officials	1,046.20
Equipment and Supplies	1,620.48
Transportation	993.50
Medical and Medicine	86.25
	3,686.43

(Continued on Page Eleven)

Town Accountant Report

(Continued from Page Ten)

Water	10.00	
Custodians	25.00	
Insurance	71.80	
Rental — Lynn Sports Arena	427.50	
Police	72.00	
Firefighters	21.00	
Announcer	5.00	
Ticket Sellers	40.00	
Cities and Towns Share	473.75	
Dues — Hockey League	10.00	
	4,892.48	
	4,892.48	
CAFETERIAS — REVOLVING FUND		
SALARIES:		
Supervisor	1,076.96	
Labor	22,866.41	
	23,943.37	
EXPENSES:		
Milk	37,183.27	
Meats and Groceries	26,046.07	
Supplies	1,095.22	
Express	180.07	
Linen Service	538.28	
Ice Cream	5,950.04	
Bakery	3,676.69	
Equipment Repairs	3,592.00	
Printing and Advertising	44.55	
License	1.50	
	78,307.69	
	102,251.06	
SENIOR HIGH SCHOOL — Bond Issue		
Art. 2 1952 CONSTRUCTION—Equipment		
EXPENSES:		
Architect and Engineers	9,349.80	
General Contractor	128,253.59	
Furniture and Equipment	84,295.21	
Lumber	266.85	
	222,165.45	
	222,165.45	
HIGH SCHOOL ADVISORY COMMITTEE		
Art. 10 1955		
EXPENSES:		
Inspection	459.92	
Labor	325.00	
Advertising	63.24	
Transportation — Consultant	42.00	
	890.16	
	890.16	
ACCESS ROADS TO NEW HIGH SCHOOL		
Art. 10 S.T.M. 1955		
EXPENSES:		
Engineering	235.00	
Supplies	12.00	
	247.00	
	247.00	
REMODEL OLD HIGH SCHOOL		
Art. 27 A.T.M. 1955		
EXPENSES:		
Architect	2,000.00	2,000.00
	2,000.00	
	2,000.00	
EQUIPMENT FOR JUNIOR HIGH SCHOOL		
Art. 36 A.T.M. 1956		
EXPENSES:		
Equipment	1,277.26	1,277.26
	1,277.26	
	1,277.26	
REPAIRS TO JUNIOR HIGH SCHOOL		
Art. 37 A.T.M. 1956		
EXPENSES:		
Advertising	5.25	
Electrical Work	2,805.79	
Supplies and Labor	928.15	
Equipment Repairs	704.20	
Painting	1,699.63	
Flooring	225.00	
	6,368.03	
	6,368.03	
REPAIRS TO CENTER SCHOOL		
Art. 38 A.T.M. 1956		
EXPENSES:		
Plastering	45.00	
Electrical Work	884.67	
Supplies	276.24	
Windows and Glass	417.00	
Plumbing	17.50	
Labor — Cleaning	95.79	
Painting	663.00	
Heating Contract	1,992.00	
	4,391.20	
	4,391.20	
CONSTRUCT BALLARO SCHOOL CAFETERIA		
Art. 40 A.T.M. 1956		
EXPENSES:		
Advertising	10.50	
Materials and Supplies	277.34	
Plumbing	307.50	
Equipment	1,369.33	
	1,964.67	
	1,964.67	
BITUMINOUS CONCRETE — SWEETSER SCHOOL YARD		
Art. 42 A.T.M. 1956		
EXPENSES:		
Advertising	12.25	
Contract	2,237.97	
	2,250.22	
	2,250.22	
LIBRARY		
SALARIES:		
Librarian	3,669.23	
Assistant Librarian	2,344.23	
General Assistants	6,206.98	
Custodian	120.00	
Labor	810.00	
	13,150.44	
EXPENSES:		
Telephones	267.95	
Stationery and Postage	12.00	
Printing and Advertising	68.00	
Supplies	173.03	
Subscriptions	315.00	
Association Meetings	15.20	
Books	3,486.03	
Binding	463.34	
Cartage	105.00	
Newspapers	34.15	
Custodian Supplies	28.80	
Fuel	1,190.39	
Light	270.27	
Equipment	81.33	
Sewer	12.00	

Water	20.00	6,543.38
		19,693.82
		1,254,143.83
TOTAL FOR EDUCATION AND LIBRARIES		
RECREATION AND UNCLASSIFIED		
PLAYGROUNDS		
SALARIES:		
Supervisor	450.00	
Assistant Supervisor	315.00	
Instructors	1,920.00	
Game Officials	200.00	
	2,885.00	
EXPENSES:		
Stationery and Postage	42.38	
Water	115.45	
Telephone	5.00	
Labor	35.00	
Clerical	120.00	
Supplies	802.76	
Light	22.50	
Equipment Rental	410.00	
Leagues: Little, Pony, Pal	861.42	
Equipment Repairs	343.74	
Arts and Crafts	243.35	
New Equipment	1,298.11	
Transportation	125.00	
Prizes	61.04	
Ice Cream	60.75	
Committee — Transportation	150.00	
Construction	47,171.16	
Fence	756.50	
	5,870.16	
	8,755.16	
DEPARTMENTAL PENSIONS		
POLICE DEPARTMENT:		
Roland L. Mansfield	1,643.44	
James P. Sullivan	1,945.48	
William MacDougall	2,138.66	
Mrs. Joseph Lambert	1,568.80	
FIRE DEPARTMENT:		
George B. Drew	3,412.50	
Mrs. Lucy Mathewson	1,500.00	
WORLD WAR VETERANS:		
Ernest A. Merrithew, Public Works, WW I	1,501.00	
George S. Pike, Public Works, WW I	1,997.95	
Henry P. Wheaton, Police, WW I	2,670.20	
Alfred Bird, Fire, WW I	2,220.40	
Alfred W. Woodward, Sealer, WW I	1,170.00	
Vernon W. Evans, School, WW I	4,132.70	
Mabel Wiley, School, WW I	2,470.00	
M. Edward Hayes, School, WW I	2,600.00	
John Taylor, School, WW I	2,583.00	
Albion R. Rice, School, WW I	520.29	
	34,074.42	
	34,074.42	
CONTRIBUTORY RETIREMENT SYSTEM		
EXPENSES:	15,527.00	15,527.00
	15,527.00	
	15,527.00	
PERPETUAL CARE INTEREST		
EXPENSES:		
Credited to Perpetual Care Interest		
Paid to Contributory Retirement Interest	375.00	375.00
	375.00	
	375.00	
TOWN REPORT		
Printing 1955 Report	1,917.75	
Advertising	5.25	
	1,923.00	
	1,923.00	
HOLIDAYS		
EXPENSES:		
MEMORIAL DAY:		
Postage	3.19	
Flags and Markers	161.50	
Bronze Plaque	45.00	
Bands	395.00	
Supplies	52.52	
Program	30.00	
Military Donations	225.00	
	(Continued on Page Twelve)	

Supt. of Buildings

(Continued from Page Ten)

copper. (2) Doors and trim painted at Ballard School. (3) The old metal shop converted into girls' cloak room with new egress door, etc. in Central Jr. High. (4) The obsolete kitchen equipment in Jr. High replaced with new dish washer and sink. (5) Twelve new locks installed at Veterans' Memorial School. (6) Extensive repairs to facilities at Stackpole Field building, although much more work will be required to put it in A-1 condition.

The above projects give a general idea of the work performed by the Building Department throughout the year, plus the hundreds of smaller items too numerous to mention, but nevertheless time consuming in a department consisting of only three maintenance men.

As stated before in this report, most of our public buildings and schools are quite old, and because of this, general repairs and maintenance on all our buildings will cost more to keep them in first-class condition.

I realize that the Town has assumed a great financial burden in our new High School, but this should not be allowed to bring on a condition whereby any of our other schools or public buildings become neglected for lack of funds for necessary general upkeep.

New Building Construction
in 1956
In the year 1956, building construction surpassed all previous years by a large margin. The statistical report is as follows:

Building Permits 1956		Type	Number	Value
Dwellings	190			\$1,889,100.00
Garages:				
(residential)	22			11,350.00
(commercial)	1			8,500.00
Gasoline Stations	3			66,000.00
Repairs and Additions:				
(residential)	138			64,100.00
(commercial)	18			40,750.00
Gasoline Stations	3			66,000.00
Tool Sheds	2			1,700.00
Grocery Store				
Supermarket	1			200,000.00
Commercial Store	1			15,000.00
Lodge Hall and				
Recreation	1			45,000.00
Warehouse	1			6,000.00
Restaurant	1			20,000.00
Showroom and				
Office	1			5,000.00
Greenhouse	1			300.00
Dwellings demolished	2			1,400.00
Total				\$2,374,200.00

Revenue taken in by the Building Department for building permits, permits to remove gravel, signs, sale of building ordinances and electrical permits, and rental of Town Hall Auditorium, amounted to \$167,550.

WALTER J. DANIELS,
Supt. of Buildings
The restored ironworks at Saugus is more than monument to the past. It is a tribute from the men who make today's iron and steel to the pioneers who helped create our pattern of greatness.

NEW ASSESSORS



THE THREE NEW MEMBERS OF THE Saugus Board of Assessors, left, were sworn into office last Thursday afternoon in the Town Hall by John J. Buchiere, chairman of the Board of Selectmen, far right. Left to right: Assessor Charles C. Cooper, first vice president of Sgt. Arthur DeFranzo Post, V.F.W.; Assessor Alexander S. Addison, former town moderator and chairman of the finance committee; Assessors' Chairman David J. Lucey, former selectman and school committeeman; Delmont E. Goding, clerk of the Board of Assessors and former assessor; Town Manager Daniel E. McLean and Buchiere. The appointments were announced by Manager McLean. The new board met immediately afterward and elected Lucey chairman.

Public Library

The Saugus Free Public Library has rounded out another year of service to the community. In spite of crowded physical conditions — particularly at the Main Library — we have noticeably increased our circulation of books. Our reading areas are very cramped. Extensive expansion of our Main Library is very urgent. We need more shelves for our book collection and more space in which our public can use our book stock.

Having close contact with the schools — through small branch libraries at North Saugus, Lynn-hur t and Oaklandvale and the active interest shown by the teachers of the elementary grades in town — has given our juvenile circulation a marvelous boost. We have had an increase of 3,709 in branch juvenile circulation over a nine month period and an increase of over 600 at the Main Library. Many of our readers ask for room deposits of books. Although these deposits spread our book stock somewhat thin we feel that our books are being used by almost every child in the community. Maybe our goal should be a library for young people!

The Town Manager, Mr. McLean, has made it possible for us to have a new office desk, which we are finding most convenient. An accessory such as this which was no longer needed at the Town Hall is a great help to us. Through the co-operation of the Building Department Robert Metzler has made us a new rack for magazines. This is a welcome addition to our equipment and we extend our thanks to him and Mr. Mullen, head of the department.

We have had a loss in our personnel. Ethel Wosnon — who was a branch assistant at East Saugus and North Saugus for a few months — passed away in August. We are grateful to have had contact with such a fine person and we wish to extend our deepest sympathy to her family.

Grace Stephens, a former cataloguer in Athol, Mass., and Concord, N. H., has been hired to take over at East Saugus. We are happy to welcome her to the staff.

The Saugus Trust Company has generously donated book marks bearing the schedules of the Main Library and the Branch Libraries. We hope these will make it easier for our reading public to know when we are ready to serve them. Our thanks to the Trustees of the Saugus Trust Company for their generosity.

As in previous years many of our borrowers have been most kind in making gifts of flowers and books to the library. We appreciate these gestures and will acknowledge all such gifts with heartfelt thanks.

The members of our staff are all very "willing workers" and without them we surely would "be as nothing." The strong sense of loyalty shown by all our staff is the vital force in our organization. May this wonderful spirit always prevail!

Signed:

ERNEST L. SHAPIRO,
Chairman
HAROLD J. ADLINGTON
KALER A. PERKINS
LILLIAN D. GEORGE
KATHERINE SILVER
CATHERINE REYNOLDS

Cemetery

The Cemetery Department herewith submits its report for the year 1956.

To the Town Manager:
For the year 1956 the Cemetery Department was operated by a crew consisting of the Superintendent and four permanent men. As has been the practice for many years several temporary men were employed during the summer season. The sum of \$24,592.44 was expended for salaries and wages and \$3,546.81 for the expenses of the department.

Total receipts for the year were as follows: Sale of Lot \$2160.00; Care of Lots \$1329.62; Foundations \$1151.34 and interest on Perpetual Care funds \$4144.01 and interest fees \$5420.00 making a total of \$14,204.97.

Under the direction of Town Manager Daniel E. McLean, a considerable amount of fill from the Chapter 90 projects was dumped in the cemetery which in time will provide additional burial space.

Five avenues were filled in providing approximately 4 — 3 grave lots, 57 — 2 grave lots; 20 — 4 grave lots and 66 single graves.

At this time I wish to thank the many departments for their assistance and cooperation during 1956.

Very truly yours,

ALFRED W. POWERS,
Superintendent.

The First Iron Works Restoration as Saugus, Massachusetts, offers an unusual opportunity to see America's industrial past live again. Here, the country's first successful ironworks is being unearthed and rebuilt to appear as it did three centuries ago.

Town Accountant Report

(Continued from Page Eleven)

Telephone Charges	8.37	
Typing	10.00	
Flowers	268.50	
Sound Truck	25.00	
	1,234.08	
UNITED NATIONS DAY:		
U.N. Bookshelf to Library	13.50	
Postage	2.36	15.86
CHRISTMAS:		
Tree Lights	53.51	
Misc.	6.55	
	60.06	
	1,300.00	
EXPENSES:		
Buildings Fire Schedule	9,673.81	
Grandstands — Fire	122.52	
Public Liability	523.25	
Auto — Fire and Theft	244.96	
Employees Compensation	15,226.96	
Safety Car	55.00	
Edison St. House	96.00	
	26,002.50	
	26,002.50	
TAILINGS		
EXPENSES:		
Unclaimed Checks: Town of Rowley	9.00	9.00
	9.00	
INDEMNIFICATION		
Art. 52 A.T.M. 1956		
EXPENSES:		
Accident: Henry Mofran	65.35	65.35
	65.35	
AUTHORITY — CHAPTER 17, SECTION 7		
Acts of 1947		
EXPENSES:		
SELECTMEN:		
Stenographic Service	349.80	
Legal Service	300.00	
	649.80	
	649.80	
DISABLED AMERICAN VETERANS		
Art. 79 A.T.M. 1956		
EXPENSES:		
Rent	500.00	500.00
	500.00	
Estimate of Receipts—		
Expense for Cash Received in 1956	24.66	
	24.66	
TOTAL FOR RECREATION AND UNCLASSIFIED		
ENTERPRISES AND CEMETERIES	89,205.89	
WATER		
SALARIES:		
Superintendent	4,220.97	
Principal Clerk	1,883.56	
Senior Clerk	1,590.47	
Junior Clerk	1,528.51	
Junior Clerk	180.00	
Labor	46,645.05	
Overtime	4,493.31	60,550.87
EXPENSES:		
Postage	459.80	
Dues	11.00	
Vehicles Registration	40.00	
Vehicles Inspection	5.00	
Advertising, Printing, Stationery	416.52	
Construction	2,000.00	
Gasoline and Oil	1,999.99	
Materials and Supplies	1,233.61	
Gravel, Cement, Bitumens	57.21	
Meter Parts	2,173.42	
Express	86.58	
Tires, Tubes and Repairs	232.96	
Equipment Repairs	1,031.61	
Service Pipe and Fittings	12,871.37	
New Meters	3,825.00	
Hydrants and Valves	7,639.64	
Addressograph Maintenance	87.99	
Radio Maintenance	84.00	
Water Purchase:		
City of Melrose	1,299.80	
Met. District Commission		
(Through State and County Settlement)	29,992.00	
	65,551.30	
	126,102.17	
WATER MAINS — ROND ISSUE		
Art. 20 1950		
EXPENSES:		
Engineers	615.02	
Commonwealth of Mass.	59.06	674.08
	674.08	
WATER MAINS — ESSEX STREET		
Art. 13 A.T.M. 1956		
EXPENSES:		
Advertising	9.63	
Contractor	17,503.11	17,512.74
	17,512.74	
WATER MAIN EXTENSION — ESSEX STREET		
Art. 6 S.T.M. 1955		
EXPENSES:		
Labor	56.00	
Supplies	645.92	701.92
	701.92	
WATER MAINS — WALNUT STREET		
Art. 22 A.T.M. 1956		
EXPENSES:		
Advertising	5.69	
Pipe	2,802.18	
Hydrant	319.59	
Valves	250.30	
Supplies	732.08	4,109.84
	4,109.84	
SALARIES:		
Superintendent	4,949.38	
Clerk	1,567.04	
Labor	13,938.00	
Seasonal Labor	3,197.60	
Overtime	940.42	24,952.44
EXPENSES:		
Telephone	90.95	
Postage	6.00	
Printing	7.50	

CEMETERIES

Office Supplies	225.91	
Light	18.92	
Water	30.00	
Fuel	140.74	
Materials and Supplies	597.74	
Gasoline and Oil	302.86	
Equipment Repairs	500.38	
Shrubs and Flowers	86.50	
Sod and Lawn	79.00	
Burial Liners	1,151.65	
Special Police	76.00	
Registration	3.00	
Stone Dust	41.40	
New Equipment	189.26	3,546.81
	28,139.25	
ENLARGE RIVERSIDE CEMETERY		
Art. 50 A.T.M. 1956		
EXPENSES:		
Seed	207.00	
Fertilizer	48.00	
Misc.	1.85	
Equipment Repairs	169.86	446.71
	446.71	
TOTAL FOR ENTERPRISES AND CEMETERIES		
INTEREST AND MATURING DEBT	177,686.71	
MATURITIES:		
Sewer Bond	50,000.00	
Water Bonds	15,000.00	
School Bonds	138,000.00	
Temporary Loans	900,000.00	1,103,000.00
INTEREST:		
On Sewer Bonds	16,362.75	
On Water Bonds	3,895.00	
On School Bonds	64,142.00	
On Temporary Loans	11,046.23	95,445.98
	1,198,445.98	
Interest Loss Treasury Bills, Cashied in Advance	166.11	
	1,198,612.09	
TOTAL FOR INTEREST AND MATURING DEPT.		
RE-INVESTMENTS		
In Savings Banks (Town Farm Land Sale \$100,000)	82,000.00	
In Co-operative Banks	18,000.00	
(George M. Wilson Library Fund)	2,000.00	
In U. S. Savings — Series K	2,000.00	102,000.00
TOTAL FOR RE-INVESTMENTS		
AGENCY AND TRUST		
TOWN:		
George M. Wilson Library Fund	18.80	
Benjamin N. Johnson Library Fund	26.25	
Annie May Kimball Library Fund	55.45	
Ora Matland Kimball Welfare Fund	140.00	
Guarantee Deposits — Planning Board	338.75	
Guarantee Deposits — Board of Appeals	206.88	
Perpetual Care Requests	5,995.00	
COUNTY:		
Dog Licenses	3,328.70	
STATE:		
Dept. of Conservation — Fish and Game	2,101.50	
FEDERAL:		
Withholding Taxes	153,550.85	
Private:		
Blue Cross and Blue Shield	20,926.50	186,688.68
	186,688.68	
TOTAL FOR AGENCY AND TRUST		
STATE AND COUNTY CHARGES		
STATE:		
Audit Municipal Accounts	6,654.23	
Audit Retirement Funds	468.81	
Metro. Parks Bonds and Interest	20,901.26	
Smoke Inspection	251.13	
Metro. Water Connection	11,870.24	
(See Water Division for Water Purchase)		
	40,145.67	
COUNTY:		
County Tax	52,590.26	
County Tuberculosis Hospital	22,316.32	74,906.58
	74,906.58	
TOTAL FOR STATE AND COUNTY CHARGES		
REFUNDS	115,052.25	
TAXES:		
1953 Real Estate	594.51	
1954 Real Estate	359.11	
1955 Real Estate	1,307.62	
1956 Real Estate	10,832.00	
PRIVILEGES:		
1955 M.V.E.	216.64	
1956 M.V.E.	1,941.91	
WATER:		
Dec. 1954 Rates	5.00	
June 1955 Rates	10.00	
Dec. 1955 Rates	26.33	
June 1956 Rates	52.80	
Dec. 1956 Rates	2.00	
1956 Water Maintenance	2.00	
Water Liens Added to 1956 Taxes	32.55	
SEWERS:		
Dec. 1955 Rentals	6.50	
SIDEWALKS:		
1955 Assessments	100.00	
Assessments Added to 1956 Taxes	82.82	
Interest Added to 1956 Taxes	55.96	
	15,649.75	
TOTAL FOR REFUNDS		
TRANSFERS	15,649.75	
FROM:		
Reserve Fund	11,629.68	
Reserve to Pay Sewer Loans	13,989.83	
From County Dog Licenses	2,970.09	
From Perpetual Care Interest	4,877.55	
From Sale of Lots and Graves	10,000.00	
From Various Accounts (31)	28,009.13	72,476.28
	72,476.28	
TOTAL FOR TRANSFERS		
Total Expenditures, Refunds and Transfers	4,229,669.87	
CASH ON HAND, December 31, 1956	427,675.01	
	4,757,344.68	

Here at Hammersmith, as Saugus was then called they achieved the first large-scale production of iron in the New World. From their skilled hands came pots and skillets, bar iron which neighboring blacksmiths worked into useful forms, and rod iron from which nails were made.

The clock is turned back three centuries as the visitor enters the quaint Ironmaster's House, with its

old Bible box, court cupboard and other precious antiques. Even the names of the rooms bespeak a bygone era; such names as the Great Room, the Keeping Room and the Weaving Room.

The First Iron Works Restoration is sponsored by the First Iron Works Association, Inc., with financial support of American Iron and Steel Institute.

Contributory Retirement Report

The Contributory Retirement Board submits its twentieth Annual Report. This report is for the year ending December 31, 1956.

MEMBERSHIP			
	Male	Female	Total
Active:			
Group A	71	48	119
Group B	31		31
	102	48	150
Inactive:			
Group A	11	2	13
Group B	2		2
	13	2	15
Pensioners:			
Group A	11	2	13
Group B	2		2
	13	2	15
Beneficiaries:			
Group A		7	7
Group B			
		7	7

STATEMENT OF OPERATIONS SUMMARIZED

Cash Receipts		Cash Disbursements	
Retirement Allowances:		Retirement Allowances:	
Cash on hand,		Jan. 1, 1956	\$ 2,121.02
Jan. 1, 1956	\$ 31,048.44	Employees Paid	26,512.95
Employees Contributions:		Group A	908.91
Group A	17,826.78	Expenses Paid	9,157.25
Group B	6,014.64	Refunds Paid	1,393.04
Town Appropriation:		Transfers Paid	24,081.67
Pensions	15,027.00	Investments	
Expenses	500.00	Cash on hand,	
Investment Income	4,809.25	Dec. 31, 1956	11,051.27
	\$ 75,226.11		\$ 75,226.11

BALANCE SHEET

Assets		Liabilities	
Cash	\$ 11,051.27	Annuity Savings Fund	\$143,973.12
Investments	204,158.92	U. S. Savings Bonds—Series K	22,244.28
	\$215,210.19	U. S. Treasury Bonds	46,223.05
		State of North Dakota	2,833.03
		Town of Saugus Sewer Bonds	136.71
		Town of Saugus Water Bonds	
		Saugus Co-operative Bank	
			\$215,210.19

STATEMENT OF CASH AND SECURITIES

Cash on hand	\$11,051.27	
U. S. Savings Bonds—Series G	65,000.00	
U. S. Savings Bonds—Series K	35,000.00	
U. S. Treasury Bonds	62,066.61	
State of North Dakota	1,029.46	
Town of Saugus Sewer Bonds	5,062.85	
Town of Saugus Water Bonds	20,000.00	
Saugus Co-operative Bank	16,000.00	
	\$215,210.19	

CARL E. CHAPMAN, Chairman
DELMONT E. GODING, Clerk
JOHN C. McLEAN, Member

Old Ironmaster's House A Leading Tourist Attraction

Just off Central street in Saugus Center, at the site of America's first successful ironworks, stands the Old Ironmaster's House, its clapboards weathered brown by Massachusetts winters. A landmark in Saugus, the old house has been a leading tourist attraction for many years.

Believed to have been built about 1636, the house served as the residence of the superintendent of the works. One of the oldest dwellings in New England, it is situated high on a bluff overlooking the winding Saugus river.

Over the arch of the nail-studded front door hangs a reproduction of an old iron signal bell, used to warn the workers of hostile Indians. Just above the attic window on the east wall is fastened a device of three small iron prongs. These are said to have been put there to protect the house from witches.

Presumably the house was acquired by the Company of Undertakers for the Iron Works from Thomas Dexter and handed over to its creditors in 1653. The title became as clouded as that of all the assets of the Company. Eventually, the house came into the possession of the Taylors, wealthy Boston merchants, who operated a gristmill on the Saugus river.

Records for 1712 show that the house was sold to a Daniel Mansfield. It remained in the Mansfield family until 1840. During the Revolution it was the center of town life and political activity.

Thomas Mansfield, who owned the house during the Revolution, was a man of many activities. He ran a fulling-mill, a dye-house, and a clothier's shop, in addition to his grist mill. His son, Samuel, married the daughter of Parson Robie, famed as a militant divine who went to church with his gun over his shoulder and his Bible under his arm.

After 1840, title to the house passed through several hands and in 1915 was bought by Wallace Nutting, the well-known antiquarian and photographer. As the house was then in poor condition, he had it restored adding the west wing, which served as quarters for a caretaker.

Today, as one opens the door of the fine old clapboard mansion, he steps into the world of the 17th century. Visitors are asked to register at the desk in the vestibule at the front of the house. Here are replicas in pewter of one of the fine

seal-top spoons of the 1650's and earlier, the original of which was discovered in the ruins of the ironworks. The reproductions were made by a Boston jeweler through the efforts of Mrs. Francis B. Crowninshield, one of the directors of the First Iron Works Association, widely known for her interest in restorations of colonial houses. Mrs. Crowninshield has taken an active part in the collection and display of all the period pieces in the Ironmaster's House.

It is true that the interior furnishings are representative of the time and place, not the actual items used in this house three centuries ago. By careful planning and selection, however, the spirit of colonial times has been caught to a remarkable degree. An added touch is given by half a dozen deerkins, made into throw rugs, and scattered in the various rooms. Nobody could expect these to be old, but they help to give the visitor the delightful sense of moving through the very rooms, and in much the same atmosphere, as did the ironmaster's, his families and servants, and the gentry of the Massachusetts Bay Colony, many of whom must often have been entertained here.

Additions are made from time to time to the Ironmaster's House collection. Visitors are welcomed by Miss M. Louise Hawkes, clerk of the First Iron Works Association, and are shown through by guides. Postcards, pictorial plates, sets of colored slides showing the interior details and First Iron Works stationery are on sale. The upkeep of the house is partially supported by sale of these items.

The ironworks that was built on the banks of the Saugus River was a world's wonder in the young colony of Massachusetts. Farmers working in off season and eventually indentured servants provided much of the labor needed to keep the works supplied with ore, timber, charcoal and food.

More than 300 years ago, in 1645 and 1646, a small group of workers especially imported for the task erected a complete and well designed ironworks in what is now the town of Saugus, Massachusetts. In the midst of an all but virgin wilderness rose a blast furnace, forges, a slitting mill, auxiliary buildings and houses for workers.

SAUGUS TOWN HALL



IN 1875 OUR PRESENT Town Hall was proposed and soon after construction began. Although opposed by the citizens of E. Saugus the town finally appropriated \$50,000 for the purpose of building.

Public Works

The Saugus Public Works Department consists of the following divisions: Engineering, Highways, Forestry and Parks, Sewer, and Water. To this department is entrusted the responsibility of maintaining our streets and sidewalks, our trees, parks and playgrounds and our sewerage and water systems.

Saugus has approximately 90 miles of Town streets of which 45 miles are accepted and about 45 miles unaccepted. There are also 15 miles of State highways in the Town which are the responsibility of the State Department of Public Works.

There are only 7 miles of sanitary sewers in the Town which means that as time goes on the community will be faced with the necessity of expanding the sewage facilities.

Water Division

There are 68½ miles of water mains in Saugus of which 7 miles are of cement. These cement water pipes are a constant source of expense, breaks are very frequent and some attention must be given to replacing them in the near future.

During 1956, 9,640 feet of new water mains were laid in various streets the greater part of which was paid for by private land developers. The Town's largest job was on Essex Street where 1200 linear feet of 12 inch main was laid replacing an old 8 inch cement line. There were 152 new services installed during the year, 59 renewals and there were 39 emergency repairs. 106 meters were tested, repaired and then installed, 67 meters were replaced and 96 meters were placed in new homes.

Water revenue for the year was \$164,717.06 of which \$140,761.97 was metered revenue, \$23,028.96 was for repairs, renewals and new services. \$872.13 was received from broken hydrants.

Highway Division

The Highway Department was extremely busy during the year when Curtis Road, Curtis Street, Bufford Street, Lark Avenue, Davis

Court, Riverbank Road, Pelham Street, Beachview Avenue and Farrington Avenue were resurfaced with bituminous concrete. Fifty-two streets were repaired under the provisions of Chapter 386 and drainage systems were constructed at Forest Street, Bufford Street, Pelham Street, School Street and Wendell Street and Oakland Avenue. In all of the aforementioned projects the Engineering Department played an important part making surveys and establishing grades and in many instances furnishing competent supervision in the person of Henry Seaver. Town Engineers also assisted the Planning Board, Assessors and law office when called upon.

1200 feet of Essex Street and 1600 feet of Walnut Street were rebuilt under the provisions of Chapter 90. In addition to all of the aforementioned projects a great deal of ordinary maintenance such as patching holes in streets, cleaning catch basins and street sweeping was done. During the year Charles C. DeFronzo who administered the affairs of this important Department passed on and he was succeeded by Mr. Ernest Pesce. Mr. DeFronzo was well liked by all who knew him and he is missed by all his former colleagues. He served the Town well during his many years of service to the community.

The department employs 38 people in all divisions and under the able leadership of Mr. Pesce are doing a fine job for the community. Many serious problems lie ahead but judging from the record of 1956 this department will meet and solve these problems in a most efficient and economical manner.

Total cost of operating the Public Works Department for 1956 was as follows:

Salaries and Wages	\$136,636.00
Expenses	76,016.00
Equipment	4,500.00
Water	37,404.12
Sewer	7,779.00
Engineering	
Salaries and Wages	\$13,050.00
Expenses	1,700.00

OLD IRONMASTER'S HOUSE



THE THREE-CENTURY-OLD Ironmaster's House at the First Iron Works Restoration, Saugus, Massachusetts. One of the country's oldest homes, this quaint residence was restored in 1915 by Wallace Nutting, artist and photographer of New England scenes. The interior of the house is furnished with period pieces including many priceless antiques.

CHARLES C. DeFRONZO

In Memoriam

It is both a privilege and an honor for me to pen a personal tribute to the late Charles C. DeFronzo, for many years Superintendent of Public Works of the Town of Saugus.

Charles C. DeFronzo was an unusual public official. He was absolutely devoted to his public duties and responsibilities. He never spared himself, either mentally or physically, in his application to the public trust which was reposed in him. Always absolutely honest and forthright, he brought to his office an atmosphere of deep sincerity and integrity.

Few men possessed a deeper and more rigid character. With him there was no compromise with that which he believed to be unethical or wrong. It was either right or wrong with this beloved town official. There was no middle ground.

Frankness was another of his attributes. When citizens came to him, they were told the truth. Never, for political reasons, did he tell them simply what they would like to hear. It was another phase of his honesty.

Here was a public official, and a man, who could not be coerced, influenced or browbeaten. He could stand on his own two feet for the principles of fairness and justice, in which he was a devout believer.

Charles C. DeFronzo was a man of sincere and deep Christian faith. He exercised his Christianity in his daily life, both public and private. His charities were legion as many a Saugus citizen can testify.

To me, his passing was a deep personal loss. We grew up together in the East Saugus section of our town. We had much in common, although of different racial backgrounds and religious beliefs. To me, a true and real friend has passed on to a greater glory.

Henry Wadsworth Longfellow wrote a beautiful poem called "Footsteps of Anceals." My tribute to Charles C. DeFronzo can best close with the last stanza of this poem.

"O, though oft depressed and lonely,
All my fears are laid aside,
If I but remember only
Such as these have lived and died."

—VERNON W. EVANS

Majority Report

(Continued from Page Six)

ation of all the Town Meeting members in the realization of a program which seeks to give relief to the taxpayer and homemaker and which also seeks to promote the ultimate welfare of the Town. Once our municipal household is put in order, we can progress, year by year, with municipal improvements that we all desire.

We made a promise upon election that we would put our municipal house in order, and we feel that that promise has been kept. We shall continue to keep our promise "that the Town of Saugus comes first." We shall maintain our present open door policy to the end, for the best interest of the Town of Saugus and its citizens.

Respectfully submitted,

JOHN J. BUCCIERE, Chairman

DAVID R. NAGLE

SAMUEL W. LUDWIG

Then there were the workmen at the houses, highly skilled but able to turn from one job to another with admirable versatility. Recruited in England, these workmen were provided with housing and drew good wages, figured generally at piece rates, in money and in supplies.

During the summer months, trained guides are available to show small groups through the Iron Works shrine and to answer visitors' questions. Inexpensive souvenirs of this historic spot are on sale at the Ironmaster's House.

McLEAN SWORN IN AS PERMANENT MANAGER



CHAIRMAN JOHN J. BUCCHIERA is shown swearing in Daniel E. McLean as permanent town manager of Saugus at ceremonies at Town Hall. Left to right are: Phyllis Dodge, town treasurer; Mr. McLean, Selectman; David R. Nagle, Town Clerk Ruth E. Stevens, Earl Dumas, Civilian Defense Director; Chairman Bucchiera, and Selectman Samuel W. Ludwig.

Board of Health Agent

By JOHN V. SPENCER
Health Agent

This past year the new construction and remodeling was at its peak, necessitating an increased amount of work for this department, namely, in plumbing permits and location of septic tanks and disposal areas. The total number of plumbing permits issued this year was 190 for new dwellings or other buildings and 240 for replacement installations.

There were 20 drain layer licenses issued, two permits to operate dumps, 6 permits to transport night soil, 5 permits to pick up and transport butchers waste material, and 15 permits for the transportation of garbage.

In the food and provision division, there were 30 Ice Cream licenses granted, 113 licenses to sell milk, both wholesale and retail, 40 licenses to sell oleomargarine, 7 licenses to sell Ice Cream mix and frozen desserts, 1 license to manufacture non-alcoholic beverages and one license to operate a meat processing plant.

One hundred and fourteen samples of milk were taken and 35 samples of ice cream, which were analyzed during the year 1956. Also the water of two wells was analyzed.

The laboratory is in the basement of the Sweetser School and is a State approved laboratory. Again, I shall say, it is a credit to the Town of Saugus.

We also issued 330 permits for motels and cabins and 3 permits for trailer coach parks. One permit was issued for a Day Nursery, 3 permits for Kindergartens, for Convalescent homes, 3 Infant Boarding, 1 Boarding Home for Aged and 1 Hospital license.

109 Animal permits were issued, 40 Anti-freeze permits for garages, filling stations, hardware stores, etc., 3 Funeral Directors licenses and 23 miscellaneous permits.

193 new septic tanks and disposal fields were located, inspected and approved, also 46 new locations for cesspools for old buildings, and 69 blind drains were given. I also conducted 19 day tests in drains to determine their source. New driven wells and dry wells amounted to 11 for the year 1956.

During the year I quarantined 179 dogs who had bitten people, as required by Statute law. We also quarantined 4 dogs whose owners were unknown, keeping them in the dog pound for the required 14 days. One person was bitten by a rat.

This department had 518 garbage complaints, 156 complaints about rubbish, 47 for overflowing cesspools, 7 for illegal dumping, and 53 miscellaneous complaints, all of which were investigated and disposed of in a routine manner.

We received 32 applications to enter the sewer system, some of which were old and some new. They were all approved and connected.

125 burial permits were issued during 1956. These permits were only for people who died in the Town of Saugus.

Due to the peak year of 1956 in new construction, remodeling and repairs, it entailed many inspections for plumbing, and locations which had to be made for septic tanks and disposal areas.

As has been the custom, I have informed the Board of Assessors where all alterations have been made that they might revalue the buildings involved. Also I have given the Assessors a complete report of all cattle, hogs, horses, goats, etc., in the Town of Saugus for the year 1956.

All stores, restaurants, overnight cabins, motels and trailer coach parks were inspected periodically, whenever it was necessary.

It is necessary for me to attend meetings in Boston or other cities or towns, when held, to acquaint the Health Department with new laws, etc. I also have to make reports to the Division of Sanitary Engineering, Department of Public Health, Division of Disease and Livestock Control, Division of Child Welfare and the Food and Drug Division of the Commonwealth.

8 cases were disposed of during the year, with 3 to be continued in 1957. The Board of Health, in 1956, with the approval of the Town Manager stopped dumping in the town dump on North Main Street, after they refused to compensate the Town for the privilege of dumping. This dump is now restricted to residents of Saugus only and is supervised by a man designated by the Health Department. The only compensation this man receives for his work is for the privilege of picking the dump. The maintenance and supervision of this dump is vital for the best interests of the Town of Saugus. Under these conditions we would not have to worry about a dumping problem for 25 to 30 years.

I would like to call to the attention of the inhabitants of Saugus that a program of sewer installation to be initiated for the best interest of public health and safety, as well as the Town's financial ability. I would suggest Lincoln Avenue, from Bristow Street to Central Street, as the first project and then to include Endicott Street, which is in a deplorable condition, and without the sewer nothing can be done to correct this situation.

During the year 1956, it was very busy for the Health Department. The Town's ever increasing population and services required were tremendous. This is a natural growth and consequently reflects on the Health Department. Therefore it is imperative that we request a full-time clerk as soon as it is financially possible, to keep up with the trend of the changes in a fast growing town.

I would like to enlighten the people of the Town of Saugus as to how much of their tax dollar is expended for the Health Department. For every \$26,000 appropriated, \$1.00 is added to your tax rate. For appropriation was \$56,614 for 1956, and was divided as follows: \$1.47 per thousand for the collections of ashes, rubbish and garbage, and 70¢ was for all other functions of the Board of Health, including salaries, hospitalization, clinics and all other services required by the citizens of Saugus.

Revenue taken in by the Health Department from permits, licenses and State and County reimbursements amounted to \$3,244.47.

In conclusion I would like to thank the members of the Board of Health, the Public Health Nurse, the Clerk, Town Manager and all other departments who have assisted me and cooperated with me in the performance of my duties during the year 1956.

Approved by:
PETER L. GRADY,
HARRY T. WENFDRTH,
EDWIN B. FAULKNER,
Board of Health.

Back of the Saugus Ironworks were factors essentially similar to those responsible for any large-scale modern undertaking. There was a promoter, John Winthrop the Younger, son of the Governor of the Massachusetts Bay Colony. There were investors—Englishmen and a few local residents—who joined together as the Company of Undertakers of Iron Works in New England, a London group halfway between a partnership and a corporation.

Public Nurse

I hereby submit my annual report as Public Health Nurse for the year ending December 31, 1956.

1. Tuberculosis:

During the past year I have been forced to reduce the number of house calls due to the extensive Salk Vaccine program.

Total No. of home visits 72
No. of cases reported 10
No. of pupils Patch tested 2
Sanatoria 3
No. of deaths 3
No. X-rayed at Essex Sanatorium 175
No. of pupils Patch tested in High School 469
No. of pupils Patch tested in Grades 1 269
No. of pupils Patch tested in Kindergartens 75
Arrangements have been made to bring the X-Ray Mobile unit to Saugus in April of 1957.

2. Dental Clinic:

It is my duty to transport school children needing dental care to this clinic every Tuesday and Thursday. This is held at the Cliffdale School. This year we have purchased some very badly needed dental equipment.

No. of pupils treated at Dental Clinic 493
3. Each month cards are sent out to parents of infants four months of age to remind them to have their children immunized against Diphtheria, Tetanus and Pertussis.

No. of cards sent out to date 365
4. Well Child Conference: The Well Child Conference is conducted the first and third Wednesdays of each month at the Legion Hall. Walter E. Gilman, M.D., is in charge of this clinic.

No. of patients seen 118
No. of old patients 87
No. of new patients 31
No. of patients immunized 82
No. of patients vaccinated 34
No. of clinics held 19

Fewer immunizations were given during this year due to the Salk Vaccine program and the required length of time between these inoculations and the regular immunization inoculations.

5. Immunization Clinics: A clinic for immunization against Diphtheria and Tetanus was held at the Board of Health office on November 3rd, December 1st and December 29th, for the first graders, and Kindergartens.

No. of inoculations given 204
6. The North Shore Christian School children were given a physical examination by Edwin B. Faulkner, M.D.

The nurse examined the eyes and ears of these pupils and checked their height and weight.

No. of pupils attending this school 23
7. Inspections:
No. of nursing homes 4
No. of homes for the aged 1
No. of boarding homes for children 3
8. Premature Births:

The Premature Baby Law states that the Board of Health is liable for the care of premature infants weighing five pounds or less at birth providing that the parents are unable to pay and application is made within ten days after birth, and providing that the parents have a legal settlement in the town.

No. of premature births 22
No. of applications made for assistance 5
No. of applicants assisted 3
9. Contagious Diseases reported to the Board of Health:
Disease No. of Cases
Measles 2
German Measles 2

Mumps	9
Chicken Pox	46
Scarlet Fever	14
Measles	23
Menigitis	2
Septic Sore Throat	2
Salmonellosis	4
Pertussis	9
Pollomyelitis	2
Paralytic	0
Paralytic	0
Deaths	0
Total—94	

Reportable Non-Contagious:

Dog Bites 179
10. Salk Vaccine Program: Clinics for immunization for Poliomyelitis were held for the Elementary and pre-school children in April, May, and July of this year. During the summer months the Federal control of distribution of the vaccine was discontinued and vaccine was supplied for the 15 through 19 age group. This group was inoculated during the months of October and November. The third inoculation of booster shot will be given six months after the second dose. Elementary and pre-school children
No. of inoculations given 8,107
High School
No. of inoculations given 684

Total 8,791

I have performed various clinical duties. Planned clinic programs which included having consent cards signed and collected, contacted volunteer workers, doctors and nurses. I have investigated and checked all settlement cases and patients in need of assistance.

I have attended several health conferences conducted at various times by the Massachusetts Department of Public Health, New England Health Institute, Massachusetts State Nurses Association and Staff Educational Program of Public Health Nurses of the Northeastern District.

At this time I wish to express my sincere gratitude to the members of the Board, Mr. John V. Spencer, agent, Mrs. Mildred Robinson, clerk, doctors, School Department, School Nurses, volunteer nurses and recorders for their co-operation and assistance in carrying out the Salk Vaccine program.

Respectfully submitted,
MILDRED H. DERRAH, R.N.,
Public Health Nurse,
Board of Health

Police Report

A Police Department is of the utmost importance in the governmental structure of the cities and towns of our Commonwealth. This department charged with the responsibility of protecting the life and property of our people is an especially busy one but is especially busy in the Town of Saugus due to the fact that two main highways run through our Town, namely the Salem and Lynn Turnpike. Because of the great amount of traffic using these thoroughfares the accident rate in our Town is higher than in most communities of our size. That makes the problem of our Police Department all the more difficult.

There are 23 permanent members in the Saugus Police Department, a Chief, a Captain, 4 Sergeants and 17 Patrolmen, not too many for a Town the size and area of Saugus. During the year 1956 the members of the Police Department made 388 arrests for various crimes, of this number 368 were males and 20 were females. Included in the grand total were 41 juveniles. The offenses for which these arrests were made are as follows:

Delinquency, 41; A.W.D.L., 3; Drunkenness, 122; F. and G. L., 1; Illegitimacy, 2; Lewdness, 4; Dpen and gross lewdness, 1; Op. Infl. Liquor, 28; Op. to endanger, 3; Leaving scene of accident, 6; Speeding, 35; Dther M.V. violations, 74; Neglect, 2; Non-support, 3; Vagrancy, 3; Truancy, 1; Runaways, 4; Violation of probation, 3; Escapes, 1; Conspiracy, 4; Adultery, 2; Assault, 10; Assault to commit rape, 2; Assault by means weapon, 2; B. E. and L., 2; B. E. with intent to commit larceny, 4; Larceny, 12; Larceny of automobile, 3; Trespass, 4; Using M.V. without authority, 3.

The disposition of these cases was as follows:

Appealed, 1; Turned over to other authorities, 13; Discharged, 1; Dismissed, 18; Fined, 51; Fined, 125; Held for Grand Jury, 12; Placed on Probation, 35; Re-arrested, 76; Sentenced to House of Correction, 31; Sentenced to Lawrence Training School, 1; Sentenced to Youth Service Board, 3. Total amount of fines assessed \$3300.00.

In addition to the above arrests the following reports and complaints were received during the last year and they are listed as follows:

Accidents reported, 413; Animals lost, 212; Animals found, 64; Animals killed or injured, 223; Animals killed by police, 10; Assaults, 25; Motor vehicles stolen, 32; Stolen

motor vehicles recovered, 48; B. and E. attempts, 114; Defective street lights, 706; Defects in street or sidewalk, 23; Door blows, 2; Disturbances, 191; Domestic trouble, 57; Doors and windows found open by police, 633; Drunken persons, 34; Fires discovered or responded to, 127; Lanterns placed, 23; Larceny, 240; Lights found burning, 2; Persons missing, 81; Persons found, 74; Notified or investigated for other authorities, 383; Property lost, 87; Property found, 138; Property damaged, 304; Frowlers and peppers, 32; Runaway children, 6; Women or girls accosted, 4; All other, 1039; Grand total, 5616.

In addition to the aforementioned statistics there were 758 investigations made, parking tickets issued 231, summons served 751. Property of a total value of \$41,127 was reported stolen of which \$715.15 is recovered. 307 persons were conveyed by the police ambulance to hospitals and rest homes. During the year 1956, 8 persons were killed in motor vehicle accidents in the Town of Saugus, 5 of these occurred on Broadway, better known as Route 1, and the other 3 occurred on the Salem Turnpike. In every instance these accidents occurred at night.

Cost of operating the Department for 1956 was as follows:
Salaries and Wages \$101,338.20
Expenses \$11,357.08

Board of Appeals

As you are aware, the Board is a tribunal created by Chapter 40 of the General Laws, as amended. Its purpose is to hear appeals from the arbitrary restrictions placed upon the Superintendent of Buildings in issuing permits under the zoning and building by-law.

During the past year, the Board of Appeals held eleven regular meetings in which were heard 26 appeals for variances. Of this total, 16 petitions were granted; 6 petitions were granted with stipulations; 3 petitions were denied; and one petition was tabled.

The Board was pleased to greet as a new member Mr. William E. Laverne and as associate members Mr. Richard J. Spencer and Mr. Daniel H. Silver. Mr. Silver was appointed to fill the vacancy caused by the death of associate member J. Bernard Boyle who passed away in 1955.

During the year, Mr. Peter A. Rossetti was unanimously re-elected as Chairman of the Board, and Mr. Donald J. Flynn was unanimously re-elected as Clerk. The Board regrets, however, to announce that in October Mr. Flynn was forced to tender his resignation as associate member and clerk due to a promotion in his employment which would henceforth prevent him from attending the meetings of the Board.

Mr. Irving E. Campbell has been appointed by the Honorable Board of Selectmen to fill the vacancy of associate member Flynn and present associate member Silver has been elected to serve as Clerk.

In closing, the Board would like to express its gratitude to the members of the Honorable Board of Selectmen, to the Board of Assessors and its staff in the office, to the Town Counsel, Mr. C. Carroll Cunningham, to the Board of Planning and Zoning, and to all the other Town Officials who have helped this Board in the performance of its duties.

PETER A. ROSSETTI,
Chairman
WALTER F. LOGAN
WILLIAM E. LAVERNE
Board of Appeals
RICHARD J. SPENCER
DANIEL H. SILVER
IRVING E. CAMPBELL
Associate Members

Planning Board

Dear Mr. McLean:

The Saugus Planning Board hereby submits a report of its activities during the year 1956. This Board has been very active in its duties to Saugus citizens and it feels that it has accomplished much for the general good of Saugus.

The board now requires two and one-half inches of bituminous concrete finish on all new subdivision roads.

Mr. Nord Davis, planning engineer, was engaged to commence a Master Plan at a cost of \$500.00, with the Federal Government contributing a like amount. This outlay should benefit the town to a value of many times the amount spent.

One of the town's most able men, Mr. Reed C. Day, resigned from the Planning Board the latter part of the year.

Mr. Andrew P. Sorenson, Jr., was appointed by Town Manager Daniel E. McLean to fill the vacancy.

Respectfully submitted,
LEWIS D. GRAY, Chairman
HENRY SEAVER
HARVEY WASSERBOHR
WILLIAM CALHOUN
ANDREW P. SORENSON, JR.

Town Treasurer

Herewith is submitted the Report of the Treasury Department of the Town of Saugus for the year ended December 31, 1956.

Cash in Treasury, January 1, 1956	\$ 416,079.54
Receipts to December 31, 1956	4,268,788.86
	\$ 4,684,868.40
Expenditures to December 31, 1956	4,257,193.39
Cash in Treasury, December 31, 1956	\$ 427,675.01

Bank Statements show cash balances as of December 31, 1956, as follows:

Saugus Trust Co.	\$ 253,309.37
Merchants National	1,024.66
National Shawmut	60,117.39
Petty Cash	50.00
National Shawmut, Spec.	108,209.70
Land Sale Acct. in Safe Keeping	100,000.00
	\$ 522,711.12

Add: Deposits in Jan., 1957, applicable to 1955

	\$ 546,437.28
Deduct: Checks Outstanding	118,762.37
Cash in Treasury, December 31, 1956	\$ 427,675.01

The following Trust Funds are in the custody of the Treasurer:

Surplus War Bonus Fund	\$ 784.91
Postwar Rehabilitation Fund	20.76
Benjamin M. Johnson Library Fund	136.98
Cemetery Perpetual Care Funds	
Cash	71,739.69
Securities	120,000.00
Contributory Retirement Fund	11,979.59
Cash	204,000.00
Securities	
	\$ 408,661.93

With an amount of \$2,000.00 tax titles were brought up to date and redemptions showed an income of \$13,579.02.

Respectfully submitted,

PHYLLIS E. DODGE,
Treasurer

Town Clerk

To the Town Manager:

I hereby submit my report as Town Clerk of the Town of Saugus for the year of 1956:

During the year 722 birth records were received. These were recorded and copies were made and sent to the Secretary of State and to the Towns or Cities where the parents resided.

There were 201 Marriage records received and recorded. Copies were made and sent to the Secretary of State.

Records of Deaths numbered 210. Copies were made and sent to the Secretary of State and to the Cities and Towns where the deceased resided.

The following Town Clerk's Fees were received:

Mortgages	\$ 382.00
Discharges	1,626.00
Business Certificates	84.00
Gasoline Registrations	11.00
Certified Copies	25.00
Miscellaneous	39.00
	119.00

Paid to Town Treasurer, \$ 2,286.00

The Town Clerk's Department collected the following Dog Licenses:

779 Males at \$2.00	\$ 1,558.00
140 Females at \$5.00	700.00
475 Spayed Females	
at \$2.00	950.00
at \$5.00	40.00
at \$25.00	75.00
at \$50.00	200.00

1,405 Total collected ... \$ 3,523.00

Fees paid to Town Treasurer 281.00

Paid to Treasurer, Essex County ... \$ 3,242.00

The following License Fees were collected for the Board of Selectmen:

Liquor	\$15,851.00
Veterian	450.00
Entertainment	295.00
Juke Box	625.00
Junk	30.00
Auctioneers	8.00
Gasoline	3.00
Auto Dealers, 1st Class	90.00
Auto Dealers, 2nd Class	100.00
Auto Dealers, 3rd Class	40.00
2nd Hand Furniture Dealer	5.00
Golf Driving Range	10.00
Taxis	15.00
Pool and Bowling	28.00
Coin operated amusement machine (rescinded)	365.00

Paid to Town Treasurer, \$17,915.00

The following Hunting and Fishing Licenses were issued by this department during 1956:

428 Resident Citizens Fishing at \$3.25	\$ 1,391.00
84 Resident Citizens Hunting at \$3.25	273.00
80 Resident Citizens Sporting at \$5.25	420.00
40 Resident Citizens Minor Fishing at \$1.25	50.00
38 Resident Citizens Female Fishing at \$2.25	85.50
3 Resident Minor Trapping at \$2.25	6.75
2 Resident Citizens Trapping at \$1.75	3.50
1 Special Non-Resident Fishing at \$2.75	2.75
2 Allen Fishing at \$1.75	3.50
10 Duplicate Licenses at \$5.00	50.00
24 Resident Citizens	

Sporting (free)

712 Total collected	\$ 2,265.00
Fees to Town Treasurer	169.50

Paid to Commonwealth of Massachusetts Division of Fisheries and Game, \$ 2,095.50

Acting for the Board of Registrars, the Town Clerk's Department filed all Census Slips, made records of all residents brought in by the Census Takers, revised and brought up to date the voting list of the Town of Saugus which numbers 9797 voters.

In addition to the foregoing activities, records were made of all Town Meetings and all meetings of the Board of Selectmen.

Respectfully submitted,

RUTH E. STEVENS,
Town Clerk

Town Officials

(Continued from Page One)

C. F. Nelson Pratt
Peter A. Rossetti
Precinct 8
Arthur E. Gustafson
Edwin M. Holmes
Donald R. Reinger
William F. Spencer
Lester B. Woodbury
Precinct 9
Frank K. Berthold
Augustine S. Gannon, Jr.
Joseph W. Gerniglia
George H. Ossinger
Precinct 10
John B. DeFronzo
Stanley J. Pitowarski
George E. Robinson
Gene Spinelli
Carlton O. Allen

Today, visitors to the Iron Works Restoration may examine a replica of the original stone blast furnace, see skilled craftsmen carefully reconstruct the 300-year old forge building or watch as the archeologist and crew probe unexplored areas searching for traces of an earlier day.



WESLEY W. GAGE

Sealer of Weights and Measures

Veterans' Benefits

Veterans' Benefits is a State and local program in that 50% of the costs is paid by the State and 50% by the local community. The Department of Veterans' Benefits in Saugus is administered in an efficient and humane manner by Newell Bartlett, Veterans' Agent.

During the year 1956 expenditures were somewhat less than in 1955. In the meantime the Department met all requests for assistance with an impartial attitude to the veteran and the taxpayer. Requests for veterans' benefits covered veterans and widows from the Spanish War through both World Wars and the Korean incident with the total number of cases handled numbering 53, affecting 108 individuals.

The reduction in expenditures would have been still more if it were not for the increased cost of medicine and the high rate of hospitalization. This was particularly so during the month of December but despite this the Department lived within its original budget. The sum of \$15,739.74 was spent for aid to veterans during 1956 and the total cost of administration was as follows: salary of the Veterans' Agent, \$1900, and expenses of the department, \$4215.

To the Town Manager:

I hereby submit my report as Town Collector for the Town of Saugus for the year ending December 31, 1956:

Tax bills were mailed and taxes collected as itemized in the following schedule:

	1956 Commitments	Amount Collected	Abated	Refunds	Tax Titles	Balance
Real Estate Taxes	\$1,682,291.08	\$1,521,310.81	\$67,965.05	\$10,801.00	\$40.56	\$103,775.66
Personal Property	140,565.99	135,481.96	764.18			4,319.85
Sewer Rentals Added to Taxes	857.64	571.50				286.14
App. Sewers Added	988.82	911.13				77.69
Int. on Sewers	277.75	250.56				27.19
App. Sidewalk Taxes	887.46	547.39	300.54	82.82		122.35
Int. on App. Sidewalk	340.03	224.01	131.52	56.96		40.46
Water Liens Added to Taxes	16,306.24	10,387.14	163.00	83.55		5,839.65
Foil Taxes	9,982.00	8,286.09	528.00			1,168.00
Sewer Rentals	9,458.50	7,968.50				1,490.00
Water	162,288.63	129,672.85	476.37	56.80		33,716.09
Motor Vehicle Excise	169,969.68	126,363.35	8,610.50	1,764.43		36,760.26
Veterans' Benefits, Reimbursements	3,207.23	1,386.72				1,820.51
Public Welfare	3,053.37	3,038.22				15.15
Old Age Assistance—State	69,577.82	69,577.82				
Old Age Assistance—Cities and Towns	9,442.61	4,089.96				5,352.75
Aid to Dep. Children	6,435.83	3,718.93				2,716.90
Disability Assistance	6,326.61	6,326.61				
Totals	\$2,292,257.29	\$2,030,113.36	\$78,939.16	\$12,844.56	\$40.56	\$196,008.77

The following Tax Collector's Fees were collected during 1956:

Trailer Fees	\$ 977.00
Water Liens Released	24.00
Tax Certificates	848.00

Paid to Treasurer—Total

Respectfully submitted,

RUTH E. STEVENS,
Town Collector

Sealer of Weights and Measures

I hereby submit the following report which lists the number of scales, oil, trucks, gasoline pumps and other weighing and measuring devices tested, sealed and inspected in the Town of Saugus during the year of 1956.

Scales:	Sealed	Not Sealed	Adjusted
Dyer 10,000 pounds	4		
100 to 5,000 pounds	17	1	
Under 100 pounds	127	1	2
Avoidupois Weights	26		
Volumetric Measures:			
Vehicle Tank Compartment	1	(contents 3100 gals.)	
Dry Measures	4		
Automatic Liquid Measuring Devices:			
Gasoline	93	2	1
Grease	34	1	1
Vehicle Tank	31	3	
Other Automatic Measuring Devices:			
Cloth	1	1	
Linear Measures:			
Yardsticks	2		

TRIAL WEIGHINGS

Commodity	Total No. Tested	No. Correct	Incorrect No. Under	No. Over
Bread	260	246	2	12
Butter	98	77		21
Confectionery (sugar and candy)	38	32	1	5
Dry Commodities	135	100	6	29
Flour	38	28	4	6
Fruits and Vegetables	211	100	2	109
Grain and Feed	9	7		2
Lard	39	33		50
Meats and Provisions	250	225	12	13
Potatoes	85	35		50
Lobster Meat	22	17	2	3
Totals	1,185	900	29	256

INSPECTED

Peddler's Licenses	12
Food Packages	1,176
Peddler's Scales	3
Bread (loaves)	260
Clinical Thermometers	10
Junk Scales	3

33 retests were made of gasoline pumps after they were sealed. A total of \$341.20 was turned into your Town Treasurer for the sealing of the above listed weighing and measuring devices.

Your Sealer of Weights and Measures has conducted his duties conscientiously and thanks the public and the merchants for their splendid co-operation.

Respectfully submitted,

Sealer
WESLEY W. GAGE,

Town Collector

SAUGUS OFFICIALS MEET WITH TOWN MANAGER



A GROUP OF SAUGUS TOWN OFFICIALS are shown during a recent meeting with Town Manager Daniel E. McLean. Seated, left to right, are: Supt. of Public Works Ernest Pesche, Agent John Keane, Librarian Hulda Black, Town Clerk Ruth L. Stevens, McLean, Town Assessor Carol Chapman, Town Treasurer Phyllis Dodge, Clerk of the Board of Assessors Delmont E. Goding and Fire Chief Joseph L. Maguire. Standing in the rear are Building Inspector Walter Daniels and Health Board Agent John Spencer.

TOWN OF SAUGUS

OFFICIAL FIRE ALARM BOXES

EMERGENCY PHONE NUMBERS

FIRE Saugus 8-0108 DOCTOR POLICE Saugus 8-1212

x 12	Vine at Essex	41	Walnut at Broadway
x125	Essex at Pleasant Av., Armitage School	x412	Bow St.
13	Essex at R. R. Crossing	x414	Walden Pond Av.
x131	School at Second	42	Walnut at Water
132	Norman Road	422	Water at No. 109, Merrill's
133	Essex at Felton	x424	Water at Homeland Road
x 14	Broadway at Felton	x425	Water at North Saugus School
142	Broadway at Treher	x426	Walnut at Lynnfield line
143	Robin Road at Oriole	43	Cleveland at Washington Av.
15	Broadway at Essex	431	Walnut at Fairmont Av.
x151	Essex at Stevens Pl., Melrose Line	x432	Fairmont Av. at Washington Av.
16	Vine at Adams Av.	x434	Garfield at Garfield Terrace
		x435	Cleveland at Lynnhurst School
		x436	Edson at Newcomb
21	Lincoln Av. at Cliftondale Sq.	45	Central at Elm
212	Summit Av. at Ocean View	x451	Lily Pond Av. at Lake Circle
213	Wamselt at Aberdeen	x454	Holland at McCullough
214	Western Av. at No. 26	x455	DeSota at Evergreen
x215	Essex at Cliftondale School	x 46	Central at Walnut
23	Lincoln Av. at Laurel	x461	Great Woods Road at Hobson
x231	Lincoln Av. at Fairview Av.	462	Central at Birchwood
233	Linwood at Avon	x463	Walnut at Birchwood
234	Laurel at Mt. Vernon	47	Broadway opp. Spring
x235	Park at No. 50	x472	Broadway at Walden Av.
x 24	Lincoln Av. at Central	x 48	Broadway at Fellsway
241	Lincoln Av. at Baker	x481	Forest at M. D. C. Reservation
243	Jackson at No. 39		
x245	Lincoln Av. at Sweetser School	51	Sweetwater at Scollay Square
25	Central at Castle	512	Shore Road at King
253	Granite Road at Danforth	53	Main at Howard
x255	Central at Felton School	x531	Main at Concrete Materials Co.
256	Stone at Birch	54	Oaklandvale & Puritan Rd.
26	Lincoln Av. at Morton Av.	x 54	Main at Forest
x262	Saugus Av. at Aberdeen	x541	Main at Bennett Farm
27	Essex at Eustis	x545	Main at Oaklandvale School
271	Whitney at Myrtle	56	Main at Broadway
x 28	Central at Adams Av.	561	Orchard cor. Farmland Rd.
281	Adams Av. at Cliftondale Av.		High School
282	Central at Knowles Av.	x561	Broadway at Town Farm
285	Vt. Memorial School, Hurd Av.	x562	Main at Longwood Av.
31	Lincoln Av. at Ballard	x 61	Woodbury Av. at Hesper
312	Ballard at Houston	x612	Bridge at Lathrop
313	Dudley at Henry	62	Atherton near Hesper
314	Ballard near Salem Turnpike	621	Hamilton at Wilkin's Magazine
x315	Richards at Dudley, Ballard School	623	Wonderland Av.
32	Lincoln Av. at Franklin Sq.	63	Hesper at Alder
321	Wendall at Newhall	632	Hesper near Burrill
323	Lincoln Av. at Vincent		
325	Chestnut at Wendall, Mansfield School	71	Central at Centennial
34	Winter at Willis	712	Denver at R. R. Crossing
x341	Springdale Av. at Allard	714	Central at Denver
342	Bailey Av. at Wakefield Av.	715	Central at High School
x343	Springfield Av. at Sylvan	72	Central at Jasper
x344	Pratt at No. 50	721	Jasper at Pearson
x345	Johnson Road at Carleton	725	Auburn at No. 26
36	Winter at Kenwood	x727	Jasper at No. 14
361	Laconia at Harwich	73	Main at Central, Monument Sq.
362	Riverside Park at Victoria	732	Parker at No. 18
364	Westland Av. at Westford	x735	Main at Roby School
37	Lincoln Av. at Bristow	74	Central at Bridge
371	Bristow at Wickford	741	Summer at Appleton
x372	Glen Park Av. at No. 30	742	Summer at Pleasant
x375	Lincoln Av. at Atlantic, Emerson School	75	Main at Vine
x 38	Lincoln Av. at Lawndale	751	Highland Av.
381	Lawndale at Eaton	754	Main at No. 43
x384	Gates Road	x 76	Woodbury Av. at Roundhill
		762	Pearson at Roundhill

SPECIAL SIGNALS

TEST SIGNALS

1-1 9 A.M. and 6 P.M. DAILY TEST

MULTIPLE ALARMS

1 blow before box, 2nd Alarm
3 blows before box, 3rd Alarm
4 blows before box, 4th Alarm

POLICE CALL

1-1
2 rounds sent out

x Transmitter or phantom box, sent from fire station only.

BOY SCOUT CALL

3-3-3

2 rounds sent out

CIVIL DEFENSE CALL

8-8-8

RED CROSS UNITS

5-5-5

NO SCHOOL SIGNALS

2-2

2 rounds sent out

6.45 A.M. High School
8.00 A.M. Grades A.M.
12.45 P.M. Grades P.M.